

ROBOT as a TOOL

ROBOT as a SERVICE

ROBOTS for EVERY WORKPLACE



NEUROMEKA IS THE PERFECT PARTNER FOR SUCCESSFUL ROBOT AUTOMATION

A full-cycle robotics company enabling successful RX and AX
in the manufacturing industry



DISCLAIMER

All information related to the business performance and financial results of Neuromeka Co. (hereinafter referred to as "the Company") contained in this document has been prepared in accordance with the Korean Generally Accepted Accounting Principles (K-GAAP) and the Korean International Financial Reporting Standards (K-IFRS).

This document includes "forward-looking statements" regarding the Company's future sales plans and other projections. Such statements represent potential growth targets based on future estimates rather than past performance and use expressions such as "forecast," "outlook," "plan," "expect," "E," "F," and similar terms.

These forward-looking statements may be materially affected by changes in the business environment, and due to such uncertainties, actual results may differ significantly from those projected. In addition, various indicators have been prepared in consideration of current market conditions, as well as the Company's management goals and policies. Outcomes may vary depending on rapid changes in market circumstances, investment conditions, and the Company's strategic adjustments.

Accordingly, investors should review the investment prospectus and the Company's official disclosures before making any investment decisions. The information presented in this document shall, under no circumstances, have any effect on investors' investment results, and the Company assumes no legal responsibility in this regard.



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DISTINCTIVE EDGE

Growing into a giant in the robotics industry

1. Company Overview
2. Neuromeka's Core Competencies
3. Outstanding Business Performance





1. Company Overview

With differentiated technological competitiveness in robot dynamics and control, Neuromeka offers a broad lineup ranging from collaborative robots and industrial robots to autonomous mobile robots and humanoids, applicable across diverse industries such as manufacturing (welding), F&B, and medical sectors.

Company Summary

Company Name	Neuromeka Co.
Core Businesses	Robot development and manufacturing, solution provision, component business, provision of robot service
CEO	Park Jong-hoon
Key Milestones	2013 Established as a corporation 2022 Listed on KOSDAQ 2024 Secured ₩10 billion strategic investment from POSCO Holdings 2025 Secured ₩5 billion equity investment from DN Solutions Product Launches: Indy7 (2017), Moby (2022), NURI (2023), OPTi3 (2025) NAMI(2025), EIR(2026)
Locations	Seoul (HQ) Pohang B.O Changwon (Subsidiary) USA B.O China B.O Vietnam B.O

Core Businesses

Internalization and Business Expansion of Robot Components

- Achieved 100% localization of core components
- Strengthened cost competitiveness and expansion into component business

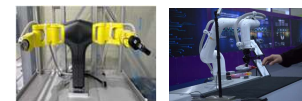


Robot Lineup Platform Expansion

- Launched collaborative robots, industrial robots, delta robots, and autonomous mobile robots
- Introduced application-specific collaborative robots
- Released humanoids for research and industrial use



Indy Moby
OPTi NURI
Humanoids(NAMI, EIR)



AI-Robot Convergence Technology Development

- Bilateral high-speed robot imitation learning
- 2nd-generation collaborative robots (collision recovery & imitation learning)
- (Industrial) Vision-based RFM implementation

Leading Automation Solution Tech

- Cash Cow: Manufacturing, Food Tech, Shipbuilding (welding), Medical
- Rising Star: Machine tending, Steel automation, Random automation, Casino automation



2. Neuromeka's Core Competencies

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Neuromeka is the only company in Korea that encompasses the entire robotics value chain, from core components and robot platforms to automation solutions and services (Robotics-as-a-Service), AI, and humanoid development. Building on this foundation, Neuromeka is driving automation across diverse domains and advancing its vision to lead the future of Korea's robotics sector.

From core components to complete automation solutions, we've built an efficient and cost-effective value chain through vertical integration.

	Compon ents	Industrial Robots	Logistics Robots	Collabora tive Robots	Humanoi ds	Software	Domain Solutions	RaaS
Categories	Reducers, Motors	OPTi, ICoN	Moby	Indy, Medical	ZEN, NAMY	Control Tech, Robot Manageme nt Software	Frying, Education	Subscription, Remote Monitoring, Maintenance
NRMK	✓	✓	✓	✓	✓	✓	✓	✓
Company D		✓		✓		✓	(Partly/in-house)	(Partly/in-house)
Company R	✓		✓	✓	✓	✓	(Partly/in-house)	(Partly/in-house)
Component Co.	✓							
System Inte grator						✓		

Parts

Platform

Solution

Service

What is RaaS? RaaS stands for Robot as a Service, a service model where robots are used through a subscription or rental model instead of being purchased outright.

Currently driving automation in POSCO Group's production processes and DN Solutions' machine tools

posco



Steel
Manufacturing
Process Automation

DN SOLUTIONS



Machine Tools
Machine Tending /
Integrated Control of
Machine Tools

Implementation of
RX / AX
in manufacturing



Domain-specialize
industrial robots



Robot platform
foundry services



Humanoid physical
AI and vertical RFV



Flagship Automation Solution References

HD HYUNDAI
SAMHO



Welding
Autonomous
Mobile
Lightweight
Manual Type

KYOCHON



F&B
Frying Process
Fully Automated from
Start to Finish

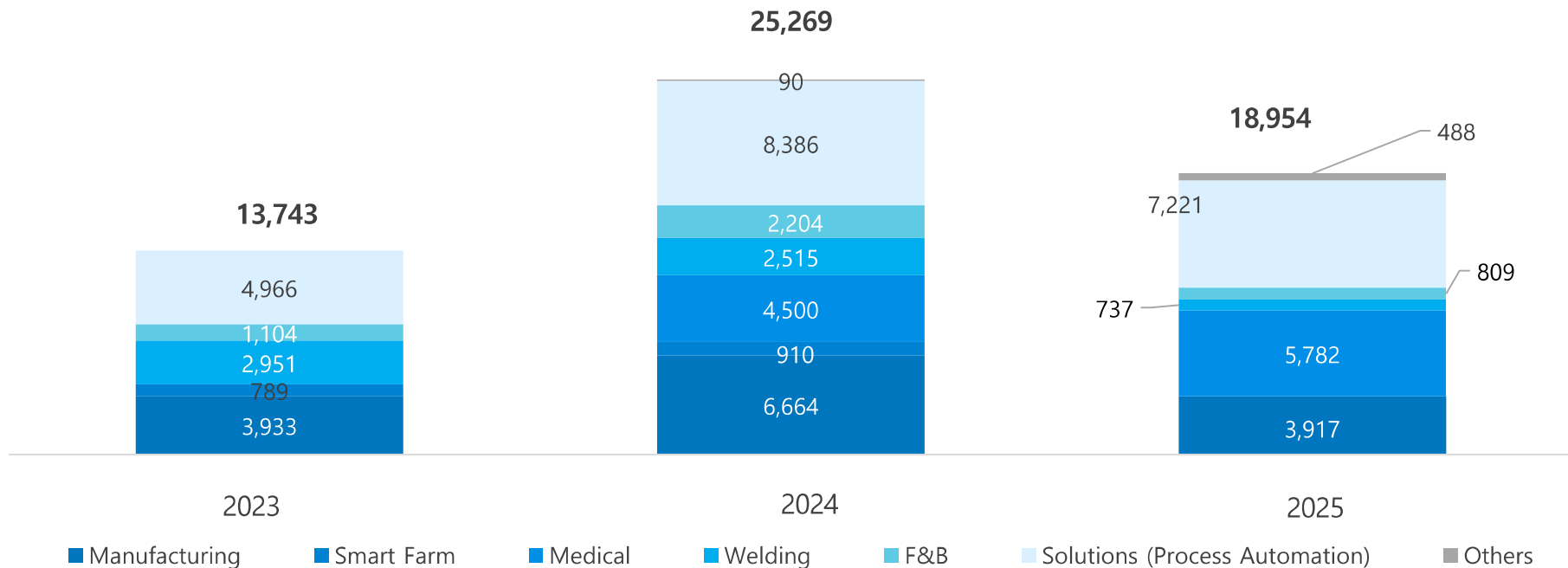


3. Outstanding business performance

Expanding beyond a robot platform into automation solutions, driving strong revenue growth; profitability improvement is expected to accelerate in 2026 as sales increase.

Neuromeka revenue trend

(Unit: million KRW)





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INVESTMENT HIGHLIGHTS

A trusted partner chosen first by
industry leaders

1. Strategic partnership with POSCO Group, a leader in the steel and secondary battery industries
2. Strategic partnership with DN Solutions, a global top-tier company in the machine tool industry
3. Distinctive welding solutions driving innovation across manufacturing sites
4. FoodTech automation, shaping the future of the F&B industry through robotics



NEUROMEKA
OPTi3



1. Strategic Partnership with POSCO Group, a Leader in the Steel and Secondary Battery Industries (1/3)

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Neuromeka is a key strategic partner in POSCO Group's 20 trillion KRW investment in production line automation and has established a joint research center at POSCO's Pohang plant to strengthen collaboration.



<Left: MOU signing ceremony for the investment agreement / Right: Opening ceremony of the POSCO Holdings Joint Robotics Research Center>

Signed MOU on investment agreement (April 2024)

Ongoing process automation projects with POSCO Group (2025)

Joint research center established for robot-based process automation (Oct 2024)

Signed 3 billion KRW supply contract with POSCO (July 2025)

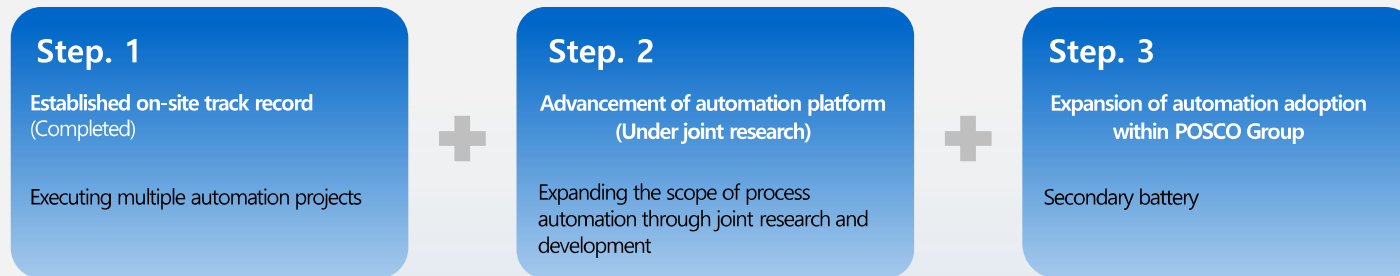
10 billion KRW strategic investment from POSCO Holdings (Dec 2024)

Multiple additional contracts and partnership discussions are currently in progress



1. Strategic Partnership with POSCO Group, a Leader in the Steel and Secondary Battery Industries (2/3)

Neuromeka is a key strategic partner in POSCO Group's 20 trillion KRW investment in production line automation and has established a joint research center at POSCO's Pohang plant to strengthen collaboration.



Strengthening industrial automation competitiveness through enhanced collaboration with **POSCO Group**



Broad industrial robot lineup:

Industrial robots, mobile robots

Extensive experience in developing robots for various manufacturing and service sectors:

Manufacturing, welding, and F&B robots

In-house R&D capabilities with cutting-edge robotics technology:

Reinforcement learning, imitation learning, manipulators



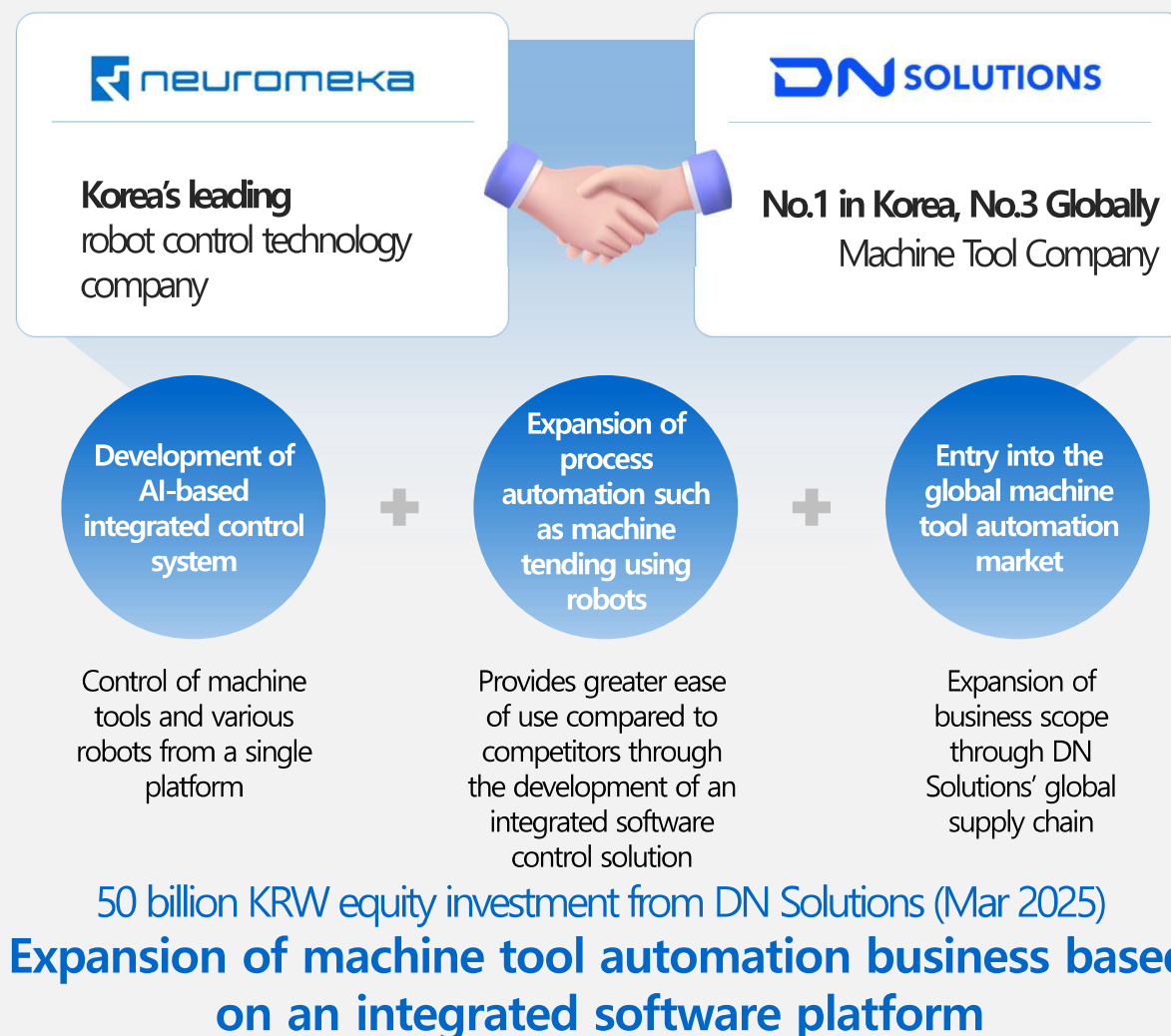
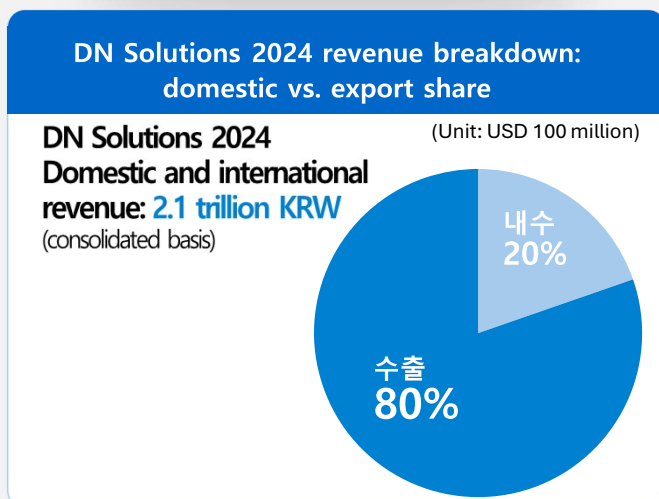
Selection of robotic solution development items to improve group-wide safety and productivity per worker

Development of standardized robotic automation processes based on domain knowledge in materials industry

Providing concept design and robot testbed tailored to on-site needs

2. Strategic Partnership with DN Solutions, a Global Top-Tier Leader in the Machine Tool Industry (1/2)

The integration of machine tools and robotics to automate precision tasks, along with the development of a software platform that allows unified control of robots and machine tools from various manufacturers.



3. Driving Innovation Across Manufacturing Sites with Distinctive Welding Solutions

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Securing competitive advantage in high-precision welding automation that fully replaces skilled welders with plans to expand into curved and lightweight structures using OPTi3, the next-generation welding robot.

Benefits of Adopting the Welding Solution

Existing System

1 BAY Requires **12 skilled welders**



Post-adoption of the welding solution

1 BAY Requires **2 skilled welders**



**Skilled labor replacement
12 welders→2 welders**

Performance Comparison of Welding Tasks: Neuromeka Collaborative Robot vs. Hitachi Industrial Robot

Category	Neuromeka	Hitachi
Task Duration (Productivity)	9 min 10 sec	10 min 30 sec
Unwelded Area (Precision)	0mm (Complete weld)	Total 140mm (Welding omission)
Work Efficiency	Continuous welding of the entire section with a single sensing operation	Requires repetitive sensing process

<Welding Robot Video>

Participation in the **MASGA Project** global top-tier company

HD HYUNDAI SAMHO

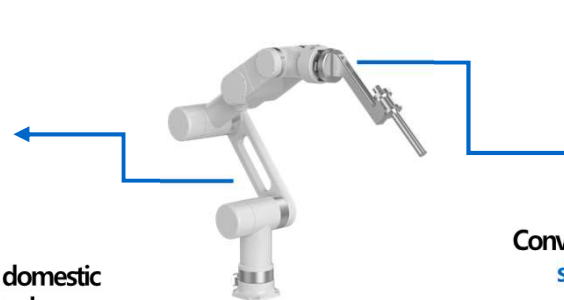
Supply of welding robots

[Performance Competitiveness Compared to Other Companies]

Expanded Coverage of Shipbuilding Blocks



The **lightest model** among domestic collaborative robots in its class
Ergonomically designed for easy manual mobility



[OPTi 3]



Convertible 5-axis structure with **improved singularity avoidance performance**

Equipped with **welding-specific specialized tool devices**



4. The Future of the F&B Industry — FoodTech Automation Perfected by Robots

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Revolutionizing operational efficiency and cooking consistency in franchise and large-scale foodservice settings through FoodTech automation, leading a paradigm shift across the global foodservice industry.

Deployment of Robot-Based Automation Solutions in Chicken Brand Locations

A robotic chef responsible for the quality and productivity of the global foodservice brand Kyochon



KYOCHON
1991



<Automation Based on Frying Template>

40 sets installed and in operation
Joint expansion in the U.S.(3 sets) & China(1set)

Full automation of the frying process.

Verified cooking quality at Kyochon R&D Center

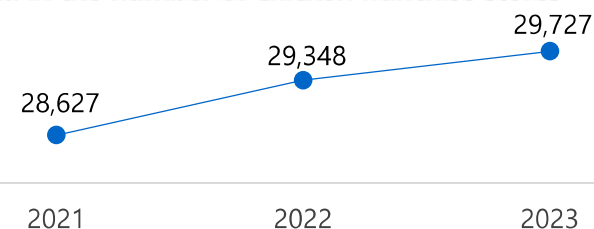
Cooking capacity of 20 chickens per hour.

Enhanced operational efficiency via RaaS service.

*Note: Based on bone-in chicken, 20 per hour.

Expanding solution adoption to similar brands in line with the growth of the industry.

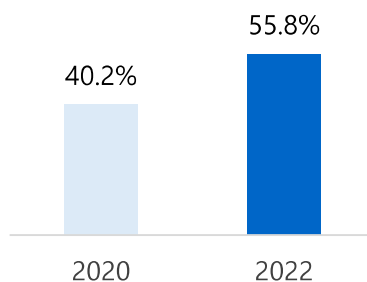
Trend in the number of chicken franchise stores



*Source: Electronic Disclosure (DART), Kyochon F&B Business Report (2025.03.24)

Improving challenging large-scale foodservice operations through robotic mass catering solutions.

Trend of mid-year resignations among foodservice workers in Korea.



*Source: Newsmin (December 2023)

Excessive workload

High meal count per person
(Average of 150 servings
cooked per worker)

Worsening labor shortage in the
mass catering industry

Signed exclusive supply MOU for mass catering
automation with global company Aramark.



Possesses top-tier F&B
automation capabilities in Korea.

STEP.1

Conducting mass catering pilot projects
and promoting commercialization of
robot-based group catering.



A leading global foodservice
company operating in 15
countries worldwide.

~350 locations in Korea, with
around 6,500 clients globally.

STEP.2

Expanding business scope to general
companies, schools, hospitals, and the
military.



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GROWTH STRATEGY

Driving continuous innovation toward
a better future for the world

1. Physical AI Strategy
2. 2nd-Generation Collaborative Robots
3. RFM Strategy
4. Humanoid Platform Strategy
5. Data Factory Strategy
6. In-house development of core components
7. Robot Platform Foundry
8. Global Market Expansion



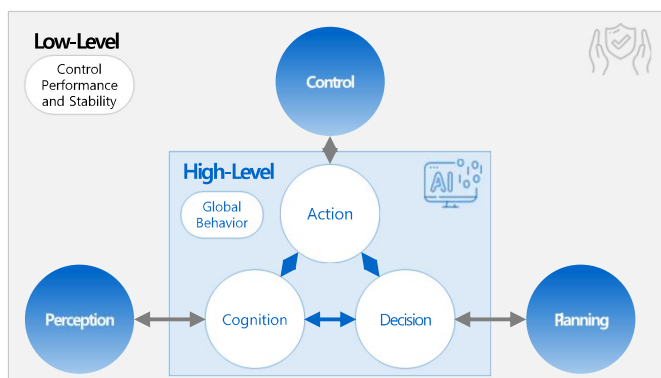
NEUROMEKA

NAMI

1. Physical AI Strategy

Through AI integration, Neuromeka applies intelligent robot control technology that actively interacts with surrounding environments, pioneering the “Collaborative Robot 2.0” era based on unmatched expertise in robot control

Robotics Foundation



Low-Level Robotics Technology

- Perception**
 - Planning**
 - Control**
- Model-based
 - Rigor
 - Descriptive
 - Algorithmic
 - Low-level

High-Level AI Integration

- Cognition**
 - Decision**
 - Action**
- Neural network-based
 - Probabilistic
 - End-to-end
 - High-level

Possesses multiple domain-specialized automation solutions



Humanoid Infrastructure

RFM Infrastructure

Data Factory Infrastructure

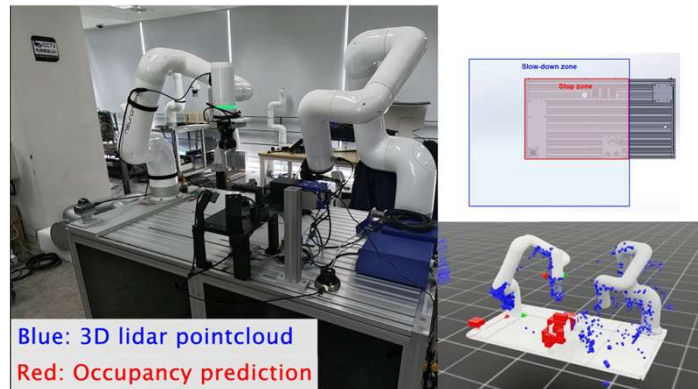


2. 2nd-Generation Collaborative Robots

Emergence of 2nd-generation collaborative robots applying generative AI-based humanoid technology

Sim2Real Learning

Collision avoidance (path optimization)



Imitation Learning

Skill teaching (safety filter)



3. RFM Strategy: Visual-Language-Tactile-Action (VLTA) Model

Next-generation robotic intelligence integrating vision, language, and action — the evolution of the Visual-Language-Action (VLA) model

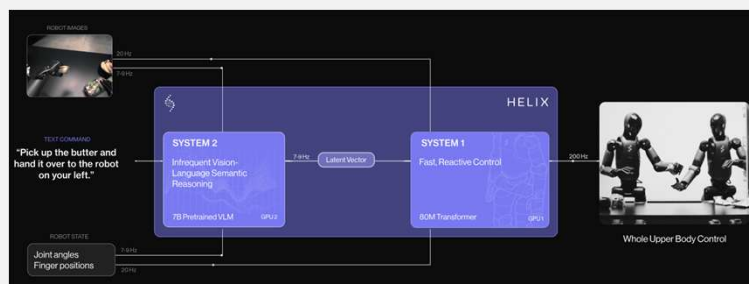
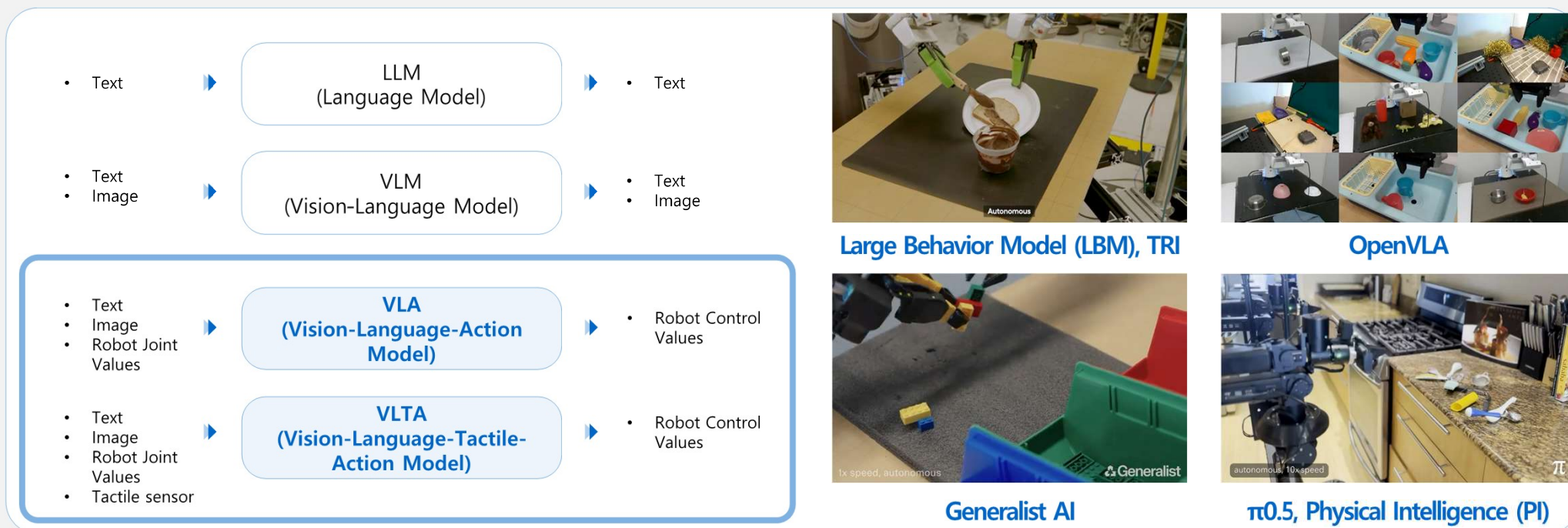
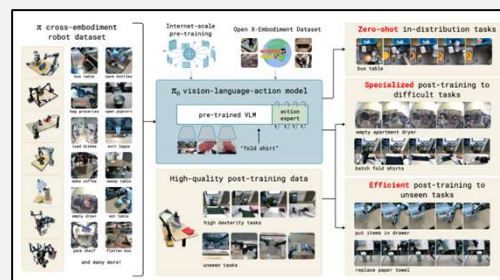
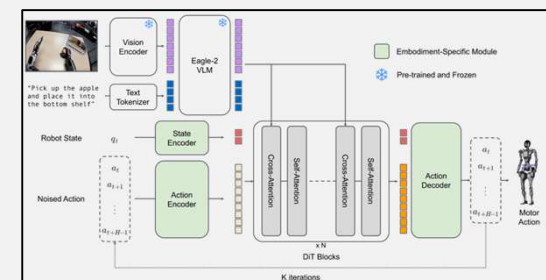


Figure A1: Helix



Physical Intelligence: π_0



NVIDIA Isaac GR00T N1.5

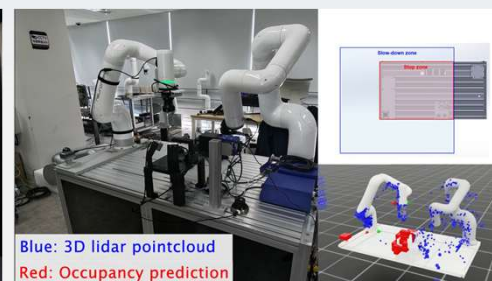
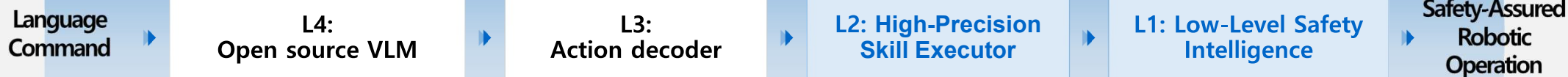


3. RFM Strategy: Four-Level Structure for Industrial Safety Full-Stack RFM

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A four-level integrated framework encompassing the intelligence, precision, and safety of robots.

Level	Name	Main Function	Frequency	Implementation	Remarks
L4	Strategic Level	Goal setting, strategy planning	2~5 Hz	Internet-scale VLM	Open Source VLM
L3	Generalization Level	Automatic operation sequences, pattern transition	~200 Hz	Transformer / Diffusion	Open Source VLA
L2	Precision Operation Level	Trajectory compensation, precision control	~500 Hz	MPC, RL, IL, etc	Specialized high-precision skill execution
L1	Reflexive Response Level	Avoidance, reflex, collision sensing	4,000Hz	Low-level Control	Stability, compliance/force control, tactile sensing

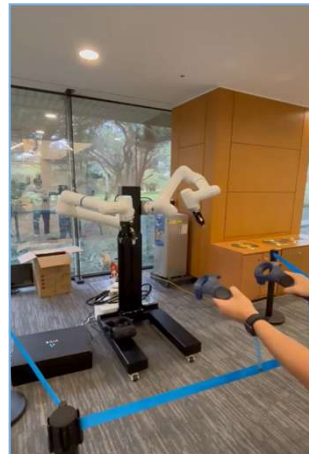
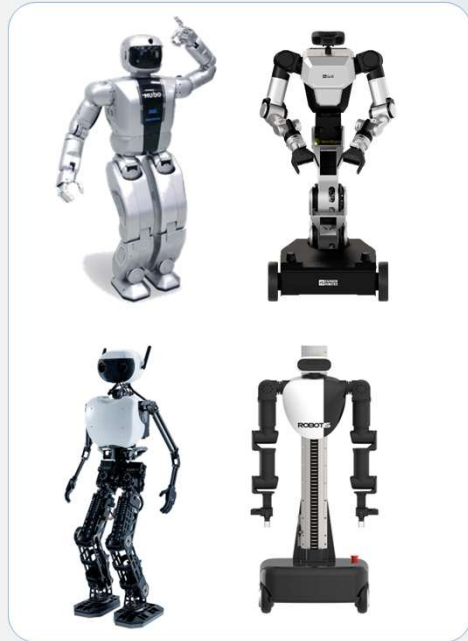




4. Humanoid Platform Strategy

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Through step-by-step advancement based on OEM and foundry systems, Neuromeka is building a next-generation humanoid platform that strengthens core component and design capabilities while expanding into the RFM and Physical AI ecosystems.



ZEN

Research humanoid



NAMI

Research/Service humanoid



RAXIS

Industrial humanoid

CES 2026 출품



EIR

Medical humanoid



5. Data Factory Strategy: GPU Data Center & Data Collection Scale-Up

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To advance the integrated development of Physical AI and humanoids, Neuromeka is pursuing the following initiatives:
(1) Establishing humanoid research centers in Seoul and Pohang (2) Promoting the operation of an international joint data center that combines Korea's strengths in precision control technology and industrial data accumulation with China's RFM (3) expertise Investing in the construction of a large-scale data center within the Pohang campus

GPU Holdings and Plans

**Possesses 8 NVIDIA RTX PRO 6000
BLACKWELL GPUs (Server 1)**

**Two additional servers to be built in
Sangdong (early 2026)**

Owns multiple RTX 5090-class GPUs

**Server room construction to be
completed by end of November 2025**

Physical AI Data Expansion: Establishment of Research Centers and International Joint Data Centers

Establishment of Humanoid Research Centers in Seoul and Pohang

- Robot field test facilities for robot control technology, RFM research, and open innovation



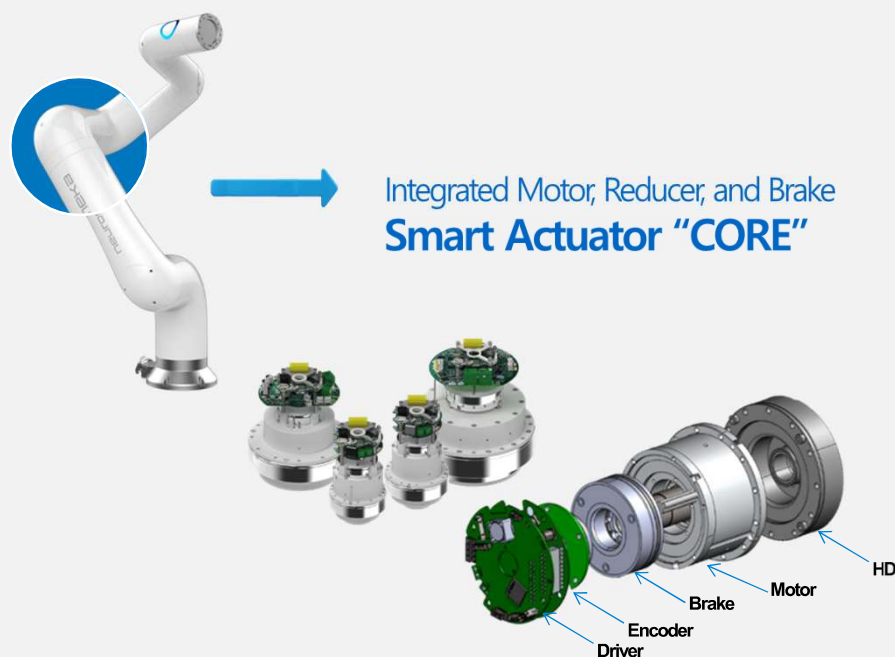
Operation of an International Joint Humanoid Data Center

- Establishing joint data factories in Korea and China
- Neuromeka: Strong in industrial precision data such as welding, FoodTech, steel, and automotive sectors
- Chinese partners: Strong in basic RFM data (L3, L4) such as motion
- Integration and accumulation of industrial precision data (L1, L2) with RFM data (L3, L4)
- Plan to build a high-performance GPU data center within the Pohang campus



6. In-house development of core components

As the first company in Korea to achieve 100% in-house development of core components, including actuators, reducers, and motors, Neuromeka enhances both performance and cost efficiency while delivering robots optimized for diverse industrial environments.



Through in-house production of customized robots, the company maintains full control over cost, quality, and delivery time

Securing both competitiveness and supply chain stability

Phase 1: Reliability and Competitiveness

Ensuring reliability through verification on in-house platforms (collaborative robots, humanoids)—
Differentiated performance through application of innovative technologies



Phase 2: Market Entry

Expanding market presence based on technological differentiation and cost competitiveness of motors, reducers, and actuators



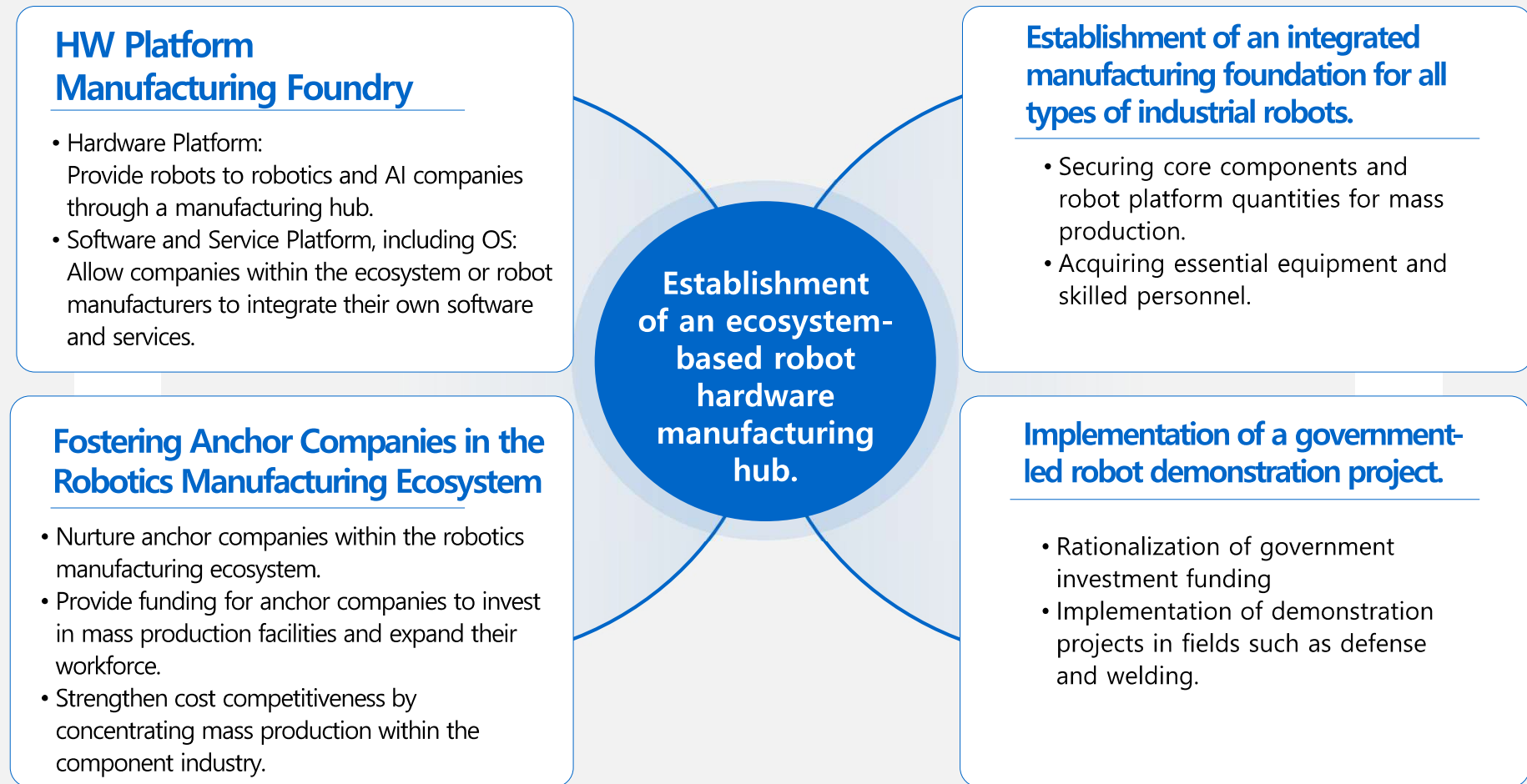
Phase 3: Establishing a Global Component Ecosystem

Building a global supply chain to reduce costs and enhance quality, leading the market through a worldwide robotics component ecosystem



7. Robot Platform Foundry

To strengthen the competitiveness of the domestic robotics industry through production scaling, actively participate in the global humanoid robot ecosystem, and revitalize the regional economy by building a local industrial ecosystem, the establishment of a robot manufacturing foundry is essential





7. Robot Platform Foundry: Current Status

Expansion of Original Design Manufacturing (ODM) business for medical, industrial, and FPD robots based on accumulated robot manufacturing technology and experience supplying major corporations, leading to growth into a full-scale robot foundry company



Category		Remarks
	Medical Robots	Signed a 9.25 billion KRW supply contract for an artificial joint surgery robot
	Industrial Robots / FPD Robots	Continuous supply since 2021
	FPD Robots	Supplied to Samsung Display
	Slaughterhouse Robots	Increasing demand for slaughter automation

Major Clients (including Robolution)



SAMSUNG DISPLAY

ROBOSTAR

POONGSAN
HOLDINGS

NAVER LABS

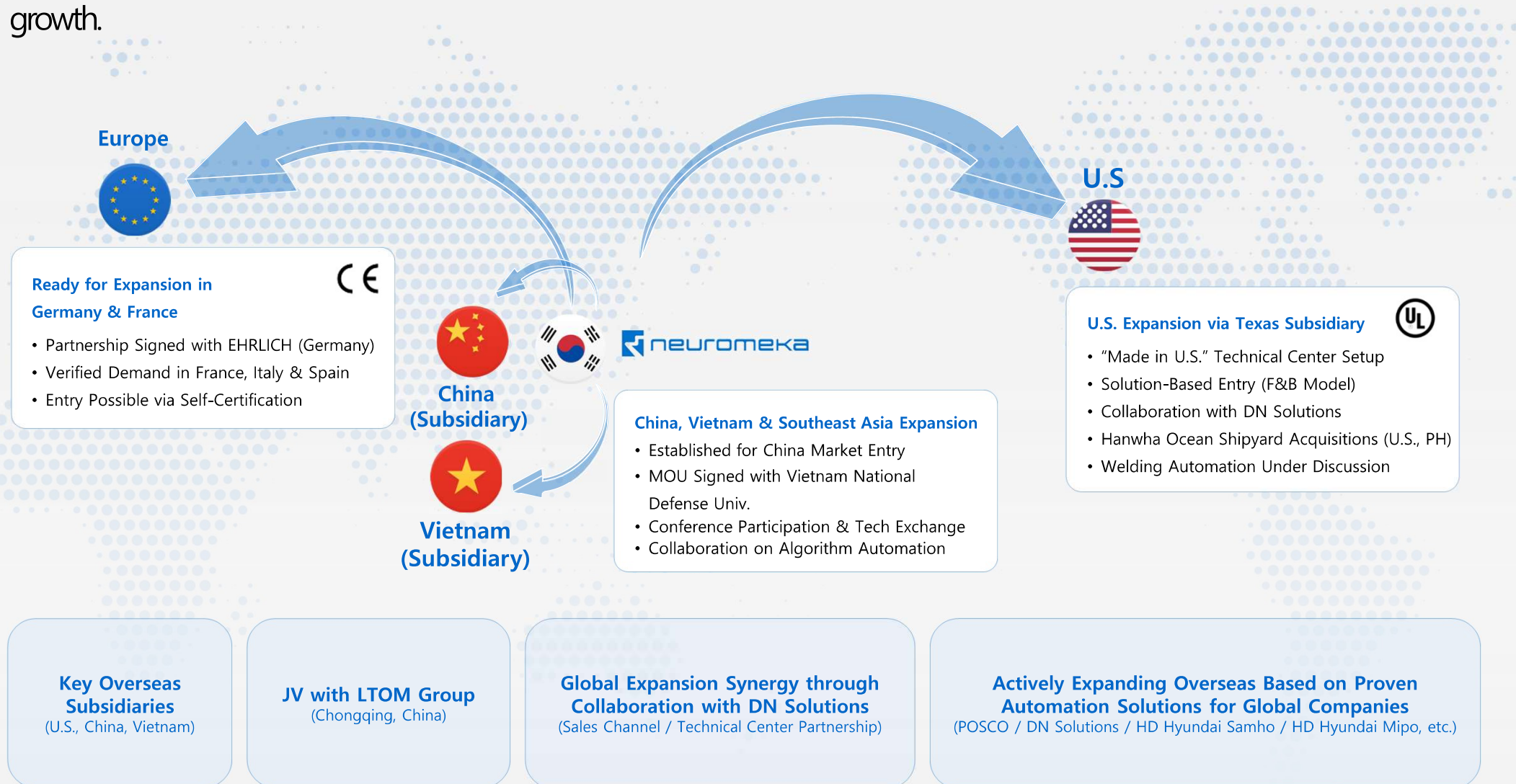


Secured supply references for industrial robots to major domestic corporations.



8. Global Market Expansion

Completed major certifications for entry into advanced robotics markets in Europe and the U.S. and pursuing strategic partnerships with global companies. These efforts strengthen execution and expansion capability for future overseas growth.





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1. Product Lineup
2. Joint Venture in China with E-ONG (No.1 Control Board Firm)
3. Financial Overview



1. Product Lineup (1/2)

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Neuromeka offers a broad portfolio of robots, including collaborative, industrial, and autonomous mobile robots, and continues to strengthen its technological competitiveness by internalizing core components

Parts



Core Smart Actuator

Can be used for custom robot designs tailored to the user's specific needs.



IndyEye Vision Solution

An optimal vision solution for collaborative robots that delivers both performance and affordability.



STEP Controller

Real-time embedded EtherCAT master robot controller



CONTY Teach Pendant

All-in-One teach pendant for collaborative robot programming

Platform



Indy Collaborative Robot



ICoN Industrial Collaborative Robot



Moby Autonomous Mobile Robot (AMR)



NURI C Series High-Payload Collaborative Robot



NURI S Series Low-Payload Collaborative Robot



OPTi 5 Welding-Specialized Collaborative Robot



OPTi 3 Welding-Specialized Collaborative Robot



D Delta Robot



NAMI Humanoid



EIR Humanoid



1. Product Lineup (2/2)

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With comprehensive manufacturing capabilities, Neuromeka provides fully integrated automation solutions, covering robot platforms, industry-optimized automation systems, and Robotics-as-a-Service (RaaS)

Robot Platform

Welding



Robotic Welding Automation

F&B



Frying



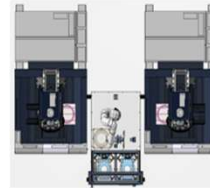
Coffee

Logistics



Palletizer

Manufacturing

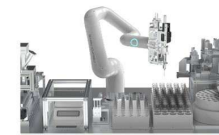


Machine Tending

R&D



Lab Automation



Lab Automation

Medical



Joint Surgery Robot

Smart Farm



Moby-Agri

Service Platforms



Collaborative Robot Platform Service
IndyCARE



Collaborative Robot Remote Management Service
IndyGo



2. Established a joint venture in China with E-ONG, the world's leading manufacturer of control boards

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By integrating its robot control technology with LTOM and E-ONG's local networks, Neuromeka is entering the Chinese robotics market while accelerating global expansion, including in the United States

Neuromeka & LTOM+E-ONG to Form JV in China



E-ONG's Parent Company
(LTOM Group)



World's No.1 Control
Board Manufacturer



Korea's Leading Robot Control Firm

China JV for Market Entry · Global Robot &
Automation Launch · IPO Drive

Total Investment: CNY 42.86M (Approx. KRW 8.57B)

2nd Round (Cumulative): KRW 30B

Step. 1

Cobot and Welding Solutions

China Shipbuilding Solutions, Local
Production In-house Parts,
Neuromeka Software



Step. 2

FoodTech Solutions

Café, Barista & Frying Robots Market
Entry via Shareholder Network



Step. 3

FPD & Industrial Robots

FPD-OLED-Solar Module Robots
Tier-1 Vendor Market Entry



Step. 4

AI Robots and Humanoids

Industrial Humanoids, In-house
Production Korea-US Expansion &
Demand Response

Joint Venture Growth Roadmap



H2 2025

- Joint Venture Establishment
- Hiring



2026

- Opti 3 Welding Solution Production
- Humanoid Prototype Launch
- Overseas Export Start



2027

- Expanded Product Lineup
- FPD & Solar Robot Production
- BEP Reached (₩17B Sales)



2028 ~

- China Market Share Expansion
- Shanghai STAR Market Listing Prep



3. Financial Information (consolidated)

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Summary Statement of Financial Position (Consolidated)

[unit: KRW, million]

	FY2024	FY2025	FY2026 1H
Current assets	42,380	38,055	32,903
Non-current assets	52,850	53,320	59,160
Total assets	95,230	91,375	92,063
Current liabilities	58,241	69,086	45,148
Non-current liabilities	26,119	8,395	9,807
Total liabilities	84,360	77,481	54,955
Capital	5,301	5,735	6,205
Additional paid-in capital	48,183	72,755	124,664
Other capital components	78	59	300
Retained earnings	(42,692)	(64,665)	(94,784)
Non-controlling interests	-	10	723
Total equity	10,870	13,894	37,108

Summary Income Statement (Consolidated)

[unit: KRW, million]

	FY2024	FY2025	FY2026 1H
Sales revenue	25,269	18,954	5,814
Cost of goods sold	21,130	15,494	4,542
Gross profit	4,139	3,460	1,272
Selling, general and administrative expenses	23,154	18,316	10,853
Operating income (loss)	(19,015)	(14,857)	(9,581)
Financial income	8,009	4,764	606
Financial expenses	5,248	11,581	22,327
Other non-operating income	401	442	1,746
Other non-operating expenses	871	694	714
Income (loss) before income taxes	(16,724)	(21,925)	(30,270)
Income tax expenses	31	66	0
Net income (loss)	(16,755)	(21,991)	(30,270)



3. Financial Information (separate))

DISTINCTIVE EDGE
INVESTMENT HIGHLIGHTS
GROWTH STRATEGY
APPENDIX

Summary Statement of Financial Position (Separate)

[unit: KRW, million]

	FY2024	FY2025	FY2026 1H
Current assets	40,804	36,711	30,731
Non-current assets	50,290	50,021	51,714
Total assets	91,094	86,732	82,445
Current liabilities	58,154	66,461	39,492
Non-current liabilities	22,435	8,394	7,748
Total liabilities	80,589	74,855	47,240
Capital	5,301	5,735	6,205
Additional paid-in Capital	48,183	70,733	123,506
Retained earnings	(42,978)	(64,591)	(94,506)
Total equity	10,505	11,877	35,205

Summary Income Statement (Separate)

[unit: KRW, million]

	FY2024	FY2025	FY2026 1H
Sales revenue	25,222	18,186	6,955
Cost of goods sold	20,867	15,578	5,892
Gross profit	4,355	2,608	1,063
Selling, general and administrative expenses	23,547	17,890	10,025
Operating income (loss)	(19,192)	(15,282)	(8,962)
Financial income	7,993	4,803	630
Financial expenses	5,219	11,444	22,244
Other non-operating income	367	419	1,719
Other non-operating expenses	866	109	1,057
Income (loss) before income taxes	(16,917)	(21,613)	(29,914)
Income tax expenses	-	-	-
Net income (loss)	(16,917)	(21,613)	(29,914)



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