

ROBOT as a TOOL

ROBOT as a SERVICE

ROBOTS for EVERY WORKPLACE



# NEUROMEKA IS THE PERFECT PARTNER FOR SUCCESSFUL ROBOT AUTOMATION

A full-cycle robotics company enabling successful RX and AX  
in the manufacturing industry



## DISCLAIMER

All information related to the business performance and financial results of Neuromeka Co. (hereinafter referred to as "the Company") contained in this document has been prepared in accordance with the Korean Generally Accepted Accounting Principles (K-GAAP) and the Korean International Financial Reporting Standards (K-IFRS).

This document includes "forward-looking statements" regarding the Company's future sales plans and other projections. Such statements represent potential growth targets based on future estimates rather than past performance and use expressions such as "forecast," "outlook," "plan," "expect," "E," "F," and similar terms.

These forward-looking statements may be materially affected by changes in the business environment, and due to such uncertainties actual results may differ significantly from those projected. In addition, various indicators have been prepared in consideration of current market conditions, as well as the Company's management goals and policies. Outcomes may vary depending on rapid changes in market circumstances, investment conditions, and the Company's strategic adjustments.

Accordingly, investors should review the investment prospectus and the Company's official disclosures before making any investment decisions. The information presented in this document shall, under no circumstances, have any effect on investors' investment results, and the Company assumes no legal responsibility in this regard.



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future for the world

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# DISTINCTIVE EDGE

Growing into a giant in the robotics industry

1. Company Overview
2. Neuromeika's Core Competencies
3. Outstanding Business Performance



NEUROMEKA

Indy

# 1. Company Overview

With differentiated technological competitiveness in robot dynamics and control, Neuromeka offers a broad lineup ranging from collaborative robots and industrial robots to autonomous mobile robots and humanoids, applicable across diverse industries such as manufacturing (welding), F&B, and medical sectors.

## Company Summary

|                        |   |
|------------------------|---|
| <b>Company Name</b>    | Neuromeka Co.   |
| <b>Core Businesses</b> | Robot development and manufacturing, solution provision, component business, provision of robot service   |
| <b>CEO</b>             | Park Jong-hoon  |
| <b>Key Milestones</b>  | <p>2013 Established as a corporation</p> <p>2022 Listed on KOSDAQ</p> <p>2024 Secured ₩10 billion strategic investment from POSCO Holdings</p> <p>2025 Secured ₩5 billion equity investment from DN Solutions</p> <p>Product Launches: Indy7 (2017), Moby (2022), NURI (2023), OPT3 (2025)</p>  |
| <b>Locations</b>       | <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> <p>Seoul (HQ)</p>  </div> <div style="text-align: center;"> <p>Pohang B.O</p>  </div> <div style="text-align: center;"> <p>Changwon (Subsidiary)</p>  </div> </div> <div style="display: flex; justify-content: space-around; margin-top: 10px;"> <div style="text-align: center;"> <p>USA B.O</p>  </div> <div style="text-align: center;"> <p>China B.O</p>  </div> <div style="text-align: center;"> <p>Vietnam B.O</p>  </div> </div> |

## Core Businesses

### Internalization and Business Expansion of Robot Components

- Achieved 100% localization of core components
- Strengthened cost competitiveness and expansion into component business

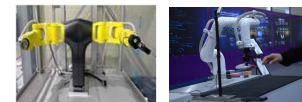


### Robot Lineup Platform Expansion

- Launched collaborative robots, industrial robots, delta robots, and autonomous mobile robots
- Introduced application-specific collaborative robots
- Released humanoids for research and industrial use



Indy Moby  
OPTi NURI  
Humanoids(ZEN,NAMY)



### AI-Robot Convergence Technology Development

- Bilateral high-speed robot imitation learning
- 2nd-generation collaborative robots (collision recovery & imitation learning)
- (Industrial) Vision-based RFM implementation

### Leading Automation Solution Tech

- Cash Cow: Manufacturing, Food Tech, Shipbuilding (welding), Medical
- Rising Star: Machine tending, Steel automation, Random automation, Casino automation

## 2. Neuromeka's Core Competencies

Neuromeka is the only company in Korea that encompasses the entire robotics value chain, from core components and robot platforms to automation solutions and services (Robotics-as-a-Service), AI, and humanoid development. Building on this foundation, Neuromeka is driving automation across diverse domains and advancing its vision to lead the future of Korea's robotics sector.

From core components to complete automation solutions, we've built an efficient and cost-effective value chain through vertical integration.

|                   | Components       | Industrial Robots | Logistics Robots | Collaborative Robots | Humanoids | Software                                | Domain Solutions      | RaaS   |
|-------------------|------------------|-------------------|------------------|----------------------|-----------|---|-----------------------|--|
| <b>Categories</b> | Reducers, Motors | OPTi, ICoN        | Moby             | Indy, Medical        | ZEN, NAMY | Control Tech, Robot Management Software | Frying, Education     | Subscription, Remote Monitoring, Maintenance |
| <b>NRMK</b>       | ✓                | ✓                 | ✓                | ✓                    | ✓         | ✓                                       | ✓                     | ✓  |
| Company D         |                  | ✓                 |                  | ✓                    |           | ✓                                       | ⚠ (Partly/Info. only) | ⚠ (Partly/Info. only)                        |
| Company R         | ✓                |                   | ✓                | ✓                    | ✓         | ✓                                       | ⚠ (Partly/Info. only) | ⚠ (Partly/Info. only)                        |
| Component Co.     | ✓                |                   |                  |                      |           |   |                       |  |
| System Integrator |                  |                   |                  |                      |           | ✓                                       |                       |  |



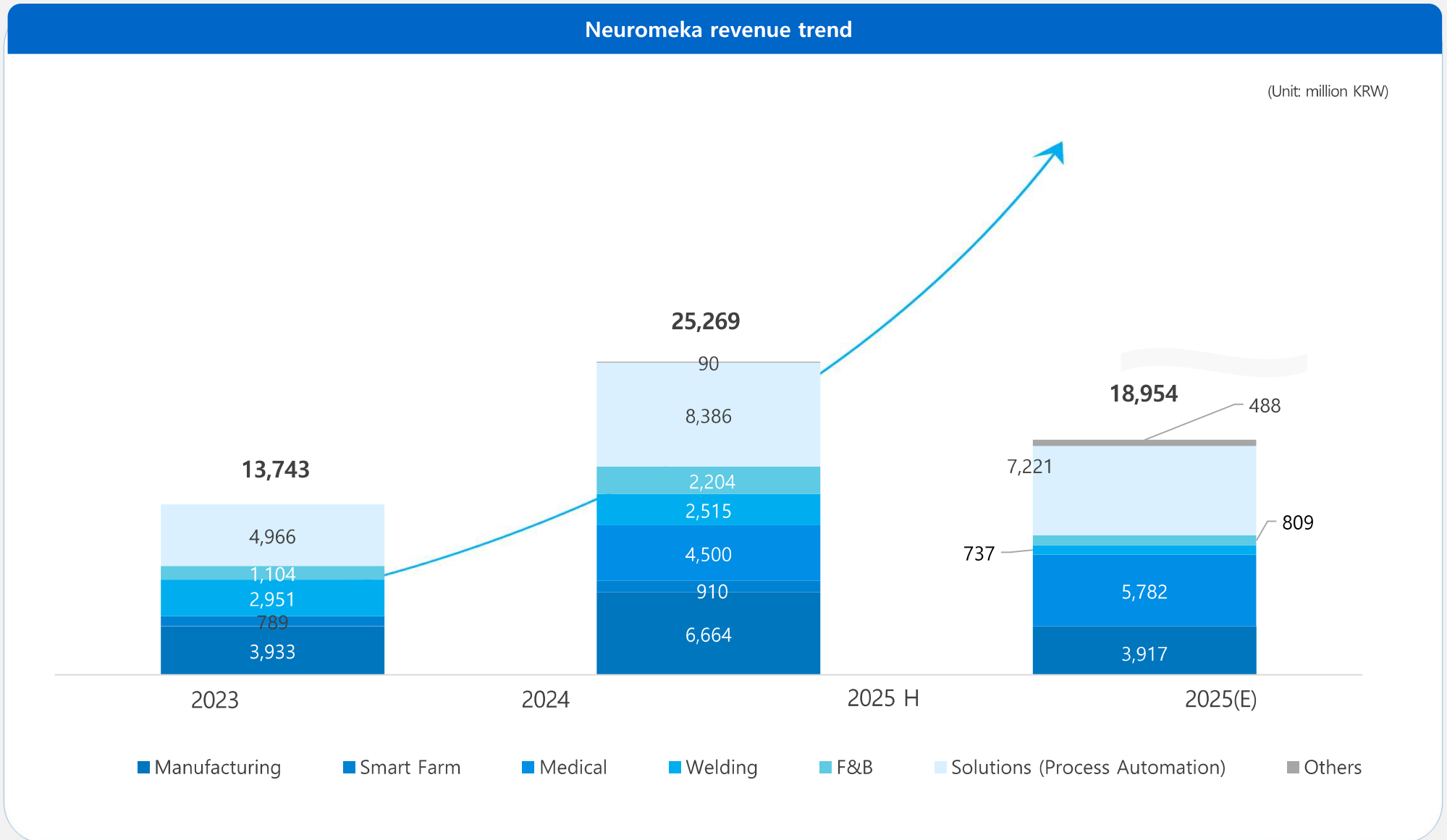
**What is RaaS?** RaaS stands for Robot as a Service, a service model where robots are used through a subscription or rental model instead of being purchased outright.





### 3. Outstanding business performance

Expanding beyond a robot platform into automation solutions, driving strong revenue growth; profitability improvement is expected to accelerate in 2026 as sales increase.





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# INVESTMENT HIGHLIGHTS

A trusted partner chosen first by  
industry leaders

1. Strategic partnership with POSCO Group, a leader in the steel and secondary battery industries
2. Strategic partnership with DN Solutions, a global top-tier company in the machine tool industry
3. Distinctive welding solutions driving innovation across manufacturing sites
4. FoodTech automation, shaping the future of the F&B industry through robotics



NEUROMEKA  
OPTi3

# 1. Strategic Partnership with POSCO Group, a Leader in the Steel and Secondary Battery Industries (1/3)

Neuromeka is a key strategic partner in POSCO Group's 20 trillion KRW investment in production line automation and has established a joint research center at POSCO's Pohang plant to strengthen collaboration.



<Left: MOU signing ceremony for the investment agreement / Right: Opening ceremony of the POSCO Holdings Joint Robotics Research Center>

Signed MOU on investment agreement (April 2024)

Ongoing process automation projects with POSCO Group (2025)

Joint research center established for robot-based process automation (Oct 2024)

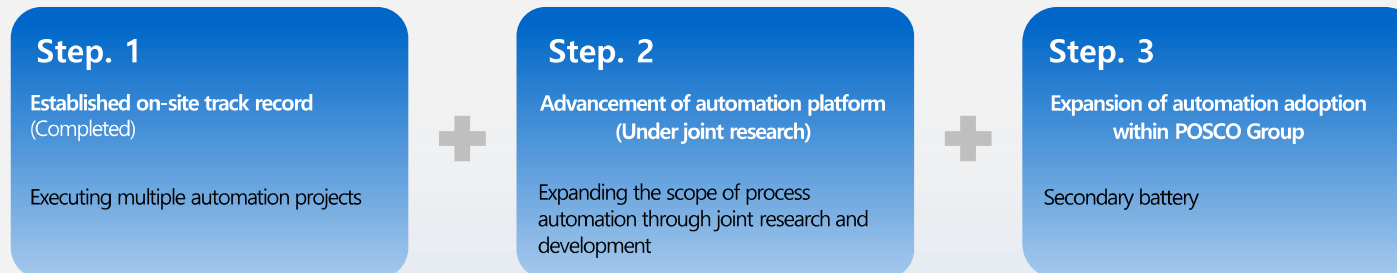
Signed 3 billion KRW supply contract with POSCO (July 2025)

10 billion KRW strategic investment from POSCO Holdings (Dec 2024)

Multiple additional contracts and partnership discussions are currently in progress

# 1. Strategic Partnership with POSCO Group, a Leader in the Steel and Secondary Battery Industries (2/3)

Neuromeka is a key strategic partner in POSCO Group's 20 trillion KRW investment in production line automation and has established a joint research center at POSCO's Pohang plant to strengthen collaboration.



Strengthening industrial automation competitiveness through enhanced collaboration with **POSCO Group**



### Broad industrial robot lineup:

Industrial robots, mobile robots

### Extensive experience in developing robots for various manufacturing and service sectors:

Manufacturing, welding, and F&B robots

### In-house R&D capabilities with cutting-edge robotics technology:

Reinforcement learning, imitation learning, manipulators



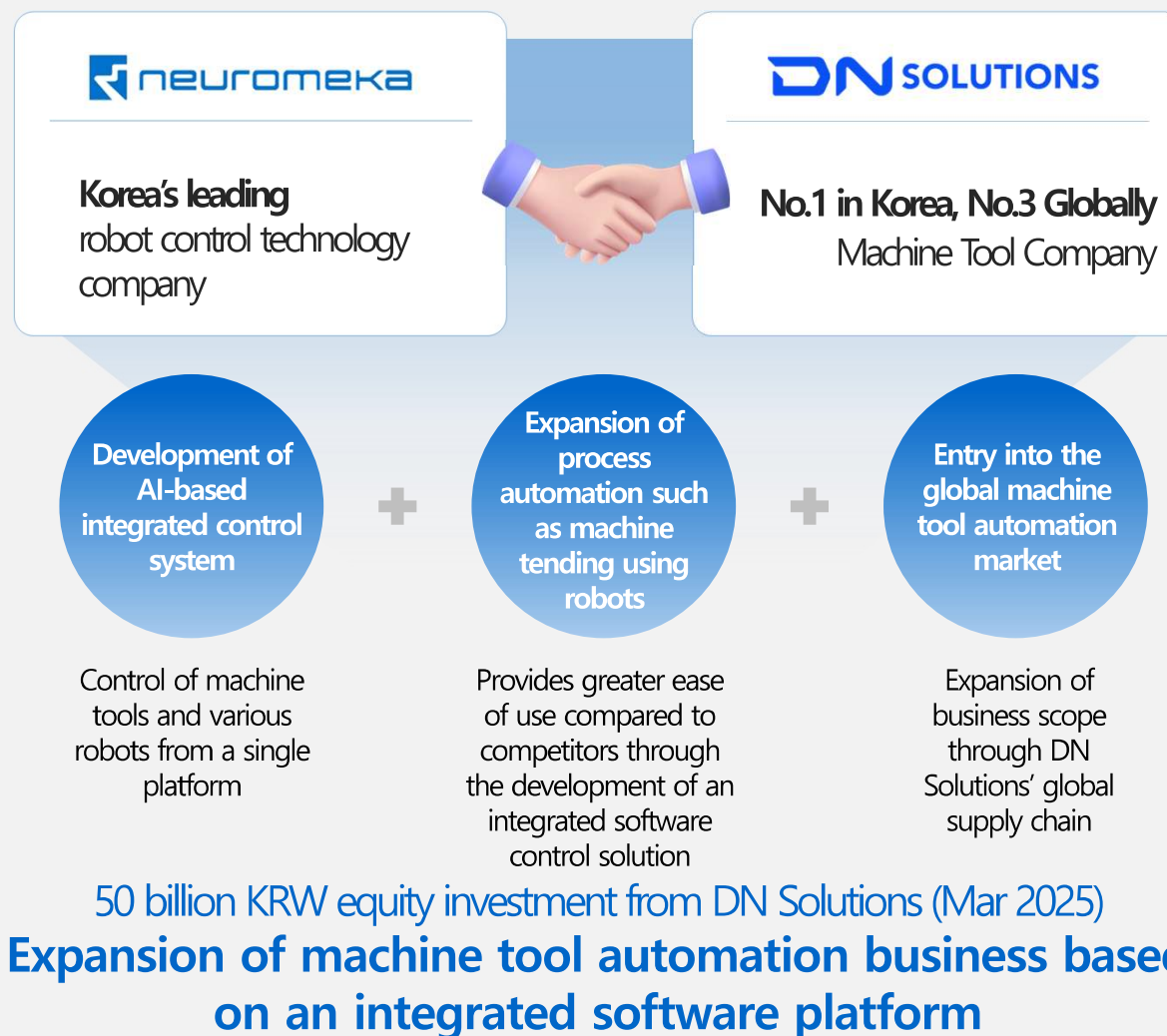
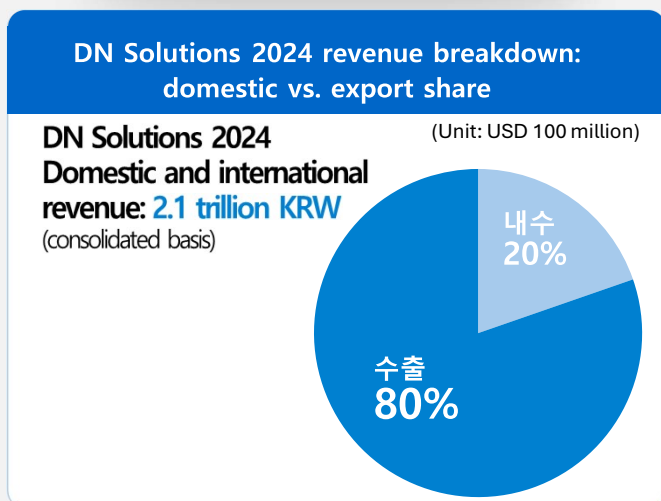
Selection of robotic solution development items to improve group-wide safety and productivity per worker

Development of standardized robotic automation processes based on domain knowledge in materials industry

Providing concept design and robot testbed tailored to on-site needs

## 2. Strategic Partnership with DN Solutions, a Global Top-Tier Leader in the Machine Tool Industry (1/2)

The integration of machine tools and robotics to automate precision tasks, along with the development of a software platform that allows unified control of robots and machine tools from various manufacturers.



\*Source: Business Research Insights (2025)

# 3. Driving Innovation Across Manufacturing Sites with Distinctive Welding Solutions

Securing competitive advantage in high-precision welding automation that fully replaces skilled welders with plans to expand into curved and lightweight structures using OPTi3, the next-generation welding robot.

## Benefits of Adopting the Welding Solution

Existing System

1 BAY Requires **12 skilled welders**



Post-adoption of the welding solution

1 BAY Requires **2 skilled welders**



**Skilled labor replacement  
12 welders → 2 welders**

## Performance Comparison of Welding Tasks: Neuromeka Collaborative Robot vs. Hitachi Industrial Robot

| Category                     | Neuromeka   | Hitachi                             |
|------------------------------|---|-------------------------------------|
| Task Duration (Productivity) | <b>9 min 10 sec</b>   | 10 min 30 sec                       |
| Unwelded Area (Precision)    | <b>0mm (Complete weld)</b>  | Total 140mm (Welding omission)      |
| Work Efficiency              | <b>Continuous welding of the entire section with a single sensing operation</b> | Requires repetitive sensing process |

<Welding Robot Video>

Participation in the MASGA Project global top-tier company

**HD HYUNDAI SAMHO**

**Supply of welding robots**

[Performance Competitiveness Compared to Other Companies]

## Expanded Coverage of Shipbuilding Blocks



The **lightest model** among domestic collaborative robots in its class  
**Ergonomically designed** for easy manual mobility



[OPTi 3]



**Convertible 5-axis structure** with improved singularity avoidance performance

Equipped with **welding-specific specialized tool devices**

# 4. The Future of the F&B Industry — FoodTech Automation Perfected by Robots

Revolutionizing operational efficiency and cooking consistency in franchise and large-scale foodservice settings through FoodTech automation, leading a paradigm shift across the global foodservice industry.

## Deployment of Robot-Based Automation Solutions in Chicken Brand Locations

A robotic chef responsible for the quality and productivity of the global foodservice brand **Kyochon**



**KYOCHON**  
1991



<Automation Based on Frying Template>

40 sets installed and in operation  
Joint expansion in the U.S.(3 sets) & China(1set)

Full automation of the frying process.

Verified cooking quality at **Kyochon R&D Center**

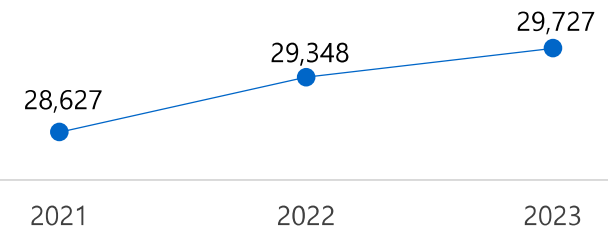
Cooking capacity of **20 chickens per hour.**

Enhanced operational efficiency via **RaaS service.**

\*Note: Based on bone-in chicken, 20 per hour.

Expanding solution adoption to similar brands in line with the growth of the industry.

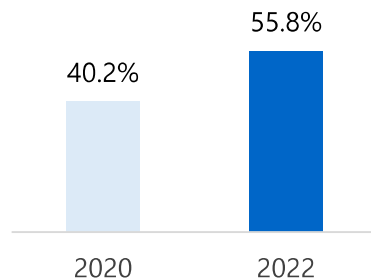
Trend in the number of chicken franchise stores



\*Source: Electronic Disclosure (DART), Kyochon F&B Business Report (2025.03.24)

## Improving challenging large-scale foodservice operations through robotic mass catering solutions.

Trend of mid-year resignations among foodservice workers in Korea.



\*Source: Newsmin (December 2023)

Excessive workload

High meal count per person  
(Average of 150 servings cooked per worker)

Worsening labor shortage in the mass catering industry

## Signed exclusive supply MOU for mass catering automation with global company Aramark.



Possesses top-tier F&B automation capabilities in Korea.

STEP.1 ▶

Conducting mass catering pilot projects and promoting commercialization of robot-based group catering.



A leading global foodservice company operating in 15 countries worldwide.

~350 locations in Korea, with around 6,500 clients globally.

▶ STEP.2

Expanding business scope to general companies, schools, hospitals, and the military.



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# GROWTH STRATEGY

Driving continuous innovation toward  
a better future for the world

1. Physical AI Strategy
2. 2nd-Generation Collaborative Robots
3. RFM Strategy
4. Humanoid Platform Strategy
5. Data Factory Strategy
6. In-house development of core components
7. Robot Platform Foundry
8. Global Market Expansion



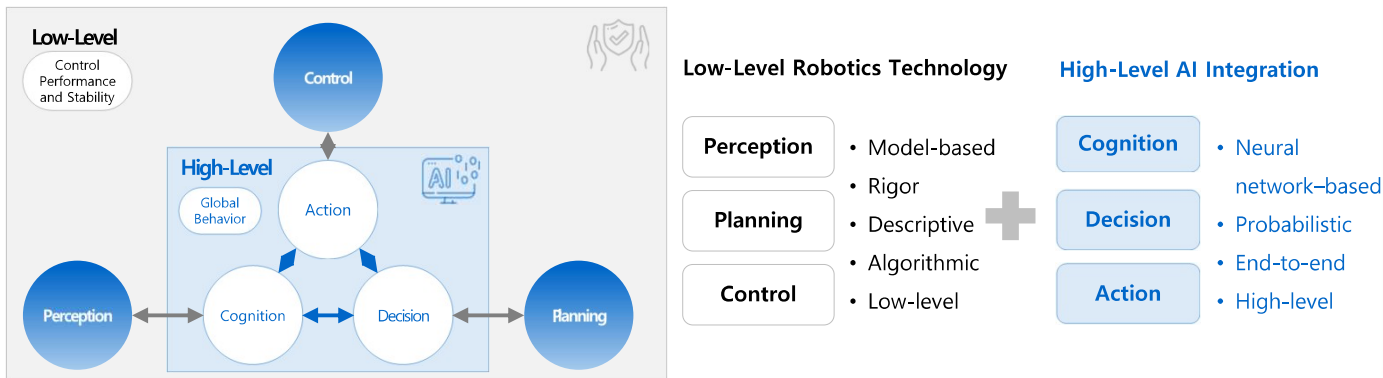
NEUROMEIKA

NAMY

# 1. Physical AI Strategy

Through AI integration, Neuromeka applies intelligent robot control technology that actively interacts with surrounding environments, pioneering the “Collaborative Robot 2.0” era based on unmatched expertise in robot control

## Robotics Foundation



## Possesses multiple domain-specialized automation solutions



**Humanoid Infrastructure**

**RFM Infrastructure**

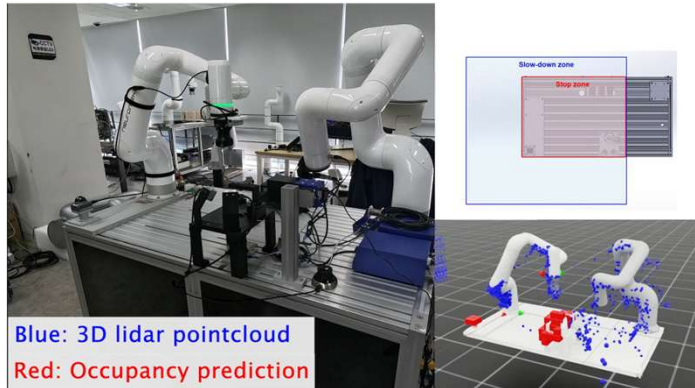
**Data Factory Infrastructure**

## 2. 2nd-Generation Collaborative Robots

Emergence of 2nd-generation collaborative robots applying generative AI-based humanoid technology

### Sim2Real Learning

#### Collision avoidance (path optimization)



### Imitation Learning

#### Skill teaching (safety filter)



# 3. RFM Strategy: Visual-Language-Tactile-Action (VLTA) Model

Next-generation robotic intelligence integrating vision, language, and action — the evolution of the Visual-Language-Action (VLA) model

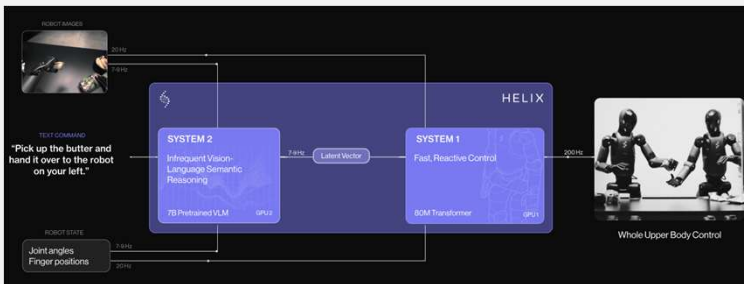
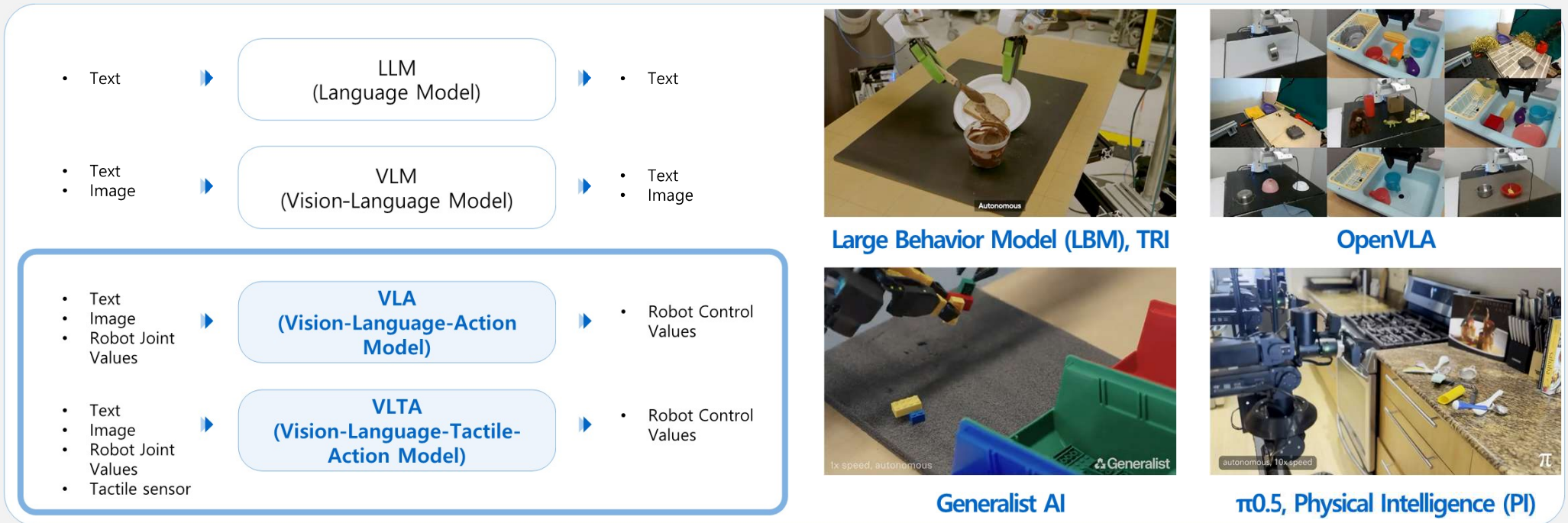
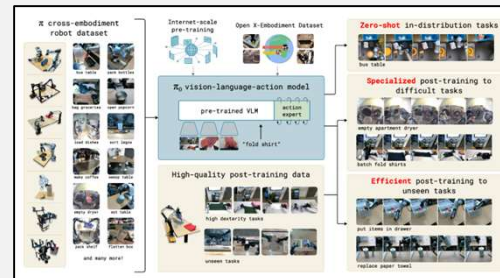
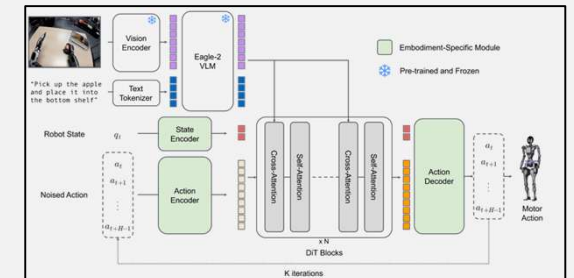


Figure A1: Helix



Physical Intelligence:  $\pi_0$

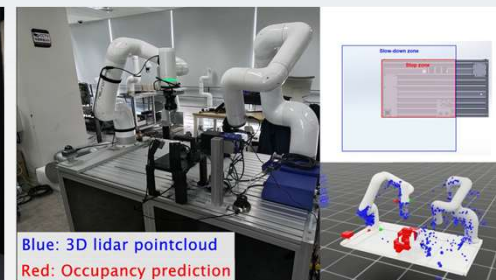
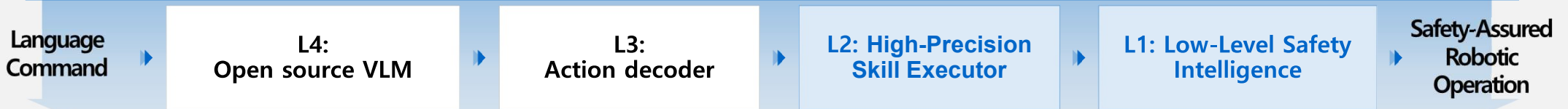


NVIDIA Isaac GR00T N1.5

# 3. RFM Strategy: Four-Level Structure for Industrial Safety Full-Stack RFM

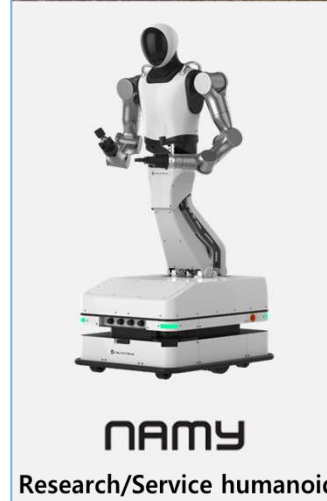
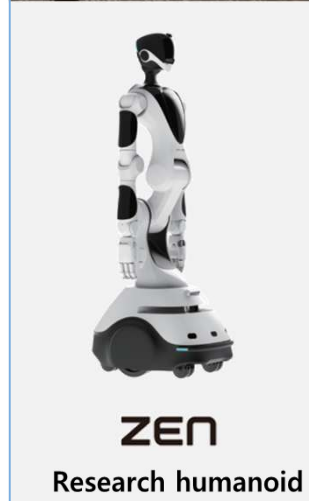
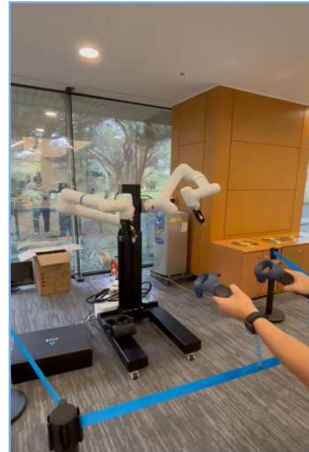
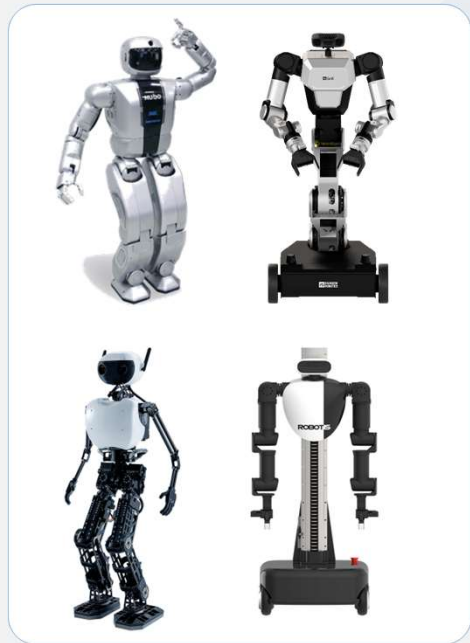
A four-level integrated framework encompassing the intelligence, precision, and safety of robots.

| Level | Name                             | Main Function                                     | Frequency | Implementation           | Remarks   |
|-------|----------------------------------|---|-----------|--------------------------|---|
| L4    | Strategic Level                  | Goal setting, strategy planning                   | 2~5 Hz    | Internet-scale VLM       | Open Source VLM   |
| L3    | Generalization Level             | Automatic operation sequences, pattern transition | ~200 Hz   | Transformer / Diffusion  | Open Source VLA   |
| L2    | <b>Precision Operation Level</b> | <b>Trajectory compensation, precision control</b> | ~500 Hz   | <b>MPC, RL, IL, etc</b>  | <b>Specialized high-precision skill execution</b>           |
| L1    | <b>Reflexive Response Level</b>  | <b>Avoidance, reflex, collision sensing</b>       | 4,000Hz   | <b>Low-level Control</b> | <b>Stability, compliance/force control, tactile sensing</b> |



## 4. Humanoid Platform Strategy

Through step-by-step advancement based on OEM and foundry systems, Neuromeka is building a next-generation humanoid platform that strengthens core component and design capabilities while expanding into the RFM and Physical AI ecosystems.



## 5. Data Factory Strategy: GPU Data Center & Data Collection Scale-Up

To advance the integrated development of Physical AI and humanoids, Neuromeka is pursuing the following initiatives: (1) Establishing humanoid research centers in Seoul and Pohang (2) Promoting the operation of an international joint data center that combines Korea's strengths in precision control technology and industrial data accumulation with China's RFM (3) expertise Investing in the construction of a large-scale data center within the Pohang campus

### GPU Holdings and Plans

**Possesses 8 NVIDIA RTX PRO 6000 BLACKWELL GPUs (Server 1)**

**Two additional servers to be built in Sangdong (early 2026)**

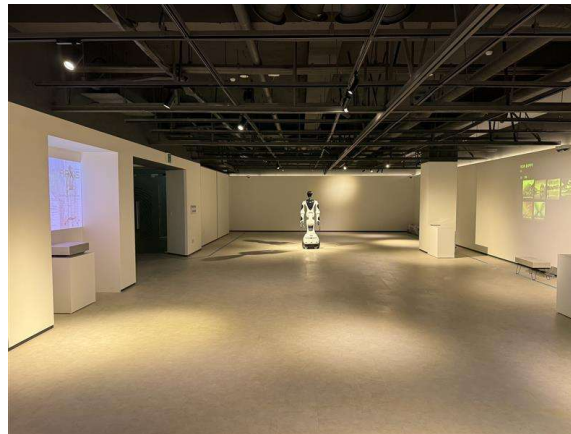
**Owns multiple RTX 5090-class GPUs**

**Server room construction to be completed by end of November 2025**

### Physical AI Data Expansion: Establishment of Research Centers and International Joint Data Centers

#### Establishment of Humanoid Research Centers in Seoul and Pohang

- Robot field test facilities for robot control technology, RFM research, and open innovation

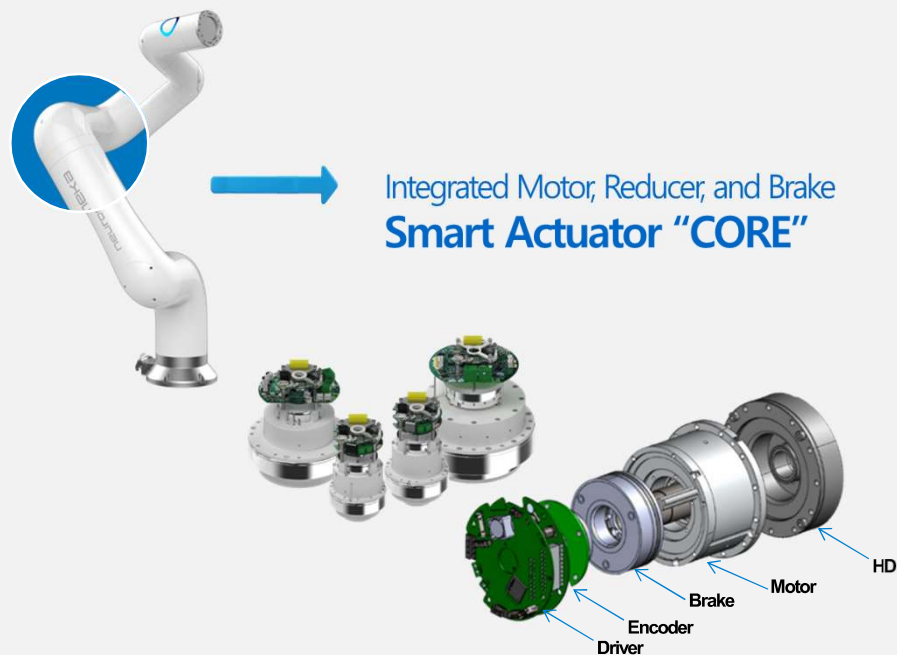


#### Operation of an International Joint Humanoid Data Center

- Establishing joint data factories in Korea and China
- Neuromeka: Strong in industrial precision data such as welding, FoodTech, steel, and automotive sectors
- Chinese partners: Strong in basic RFM data (L3, L4) such as motion
- Integration and accumulation of industrial precision data (L1, L2) with RFM data (L3, L4)
- Plan to build a high-performance GPU data center within the Pohang campus

## 6. In-house development of core components

As the first company in Korea to achieve 100% in-house development of core components, including actuators, reducers, and motors, Neuromeka enhances both performance and cost efficiency while delivering robots optimized for diverse industrial environments.



Through in-house production of customized robots, the company maintains full control over cost, quality, and delivery time

**Securing both competitiveness and supply chain stability**

### Phase 1: Reliability and Competitiveness

Ensuring reliability through verification on in-house platforms (collaborative robots, humanoids)— Differentiated performance through application of innovative technologies



### Phase 2: Market Entry

Expanding market presence based on technological differentiation and cost competitiveness of motors, reducers, and actuators

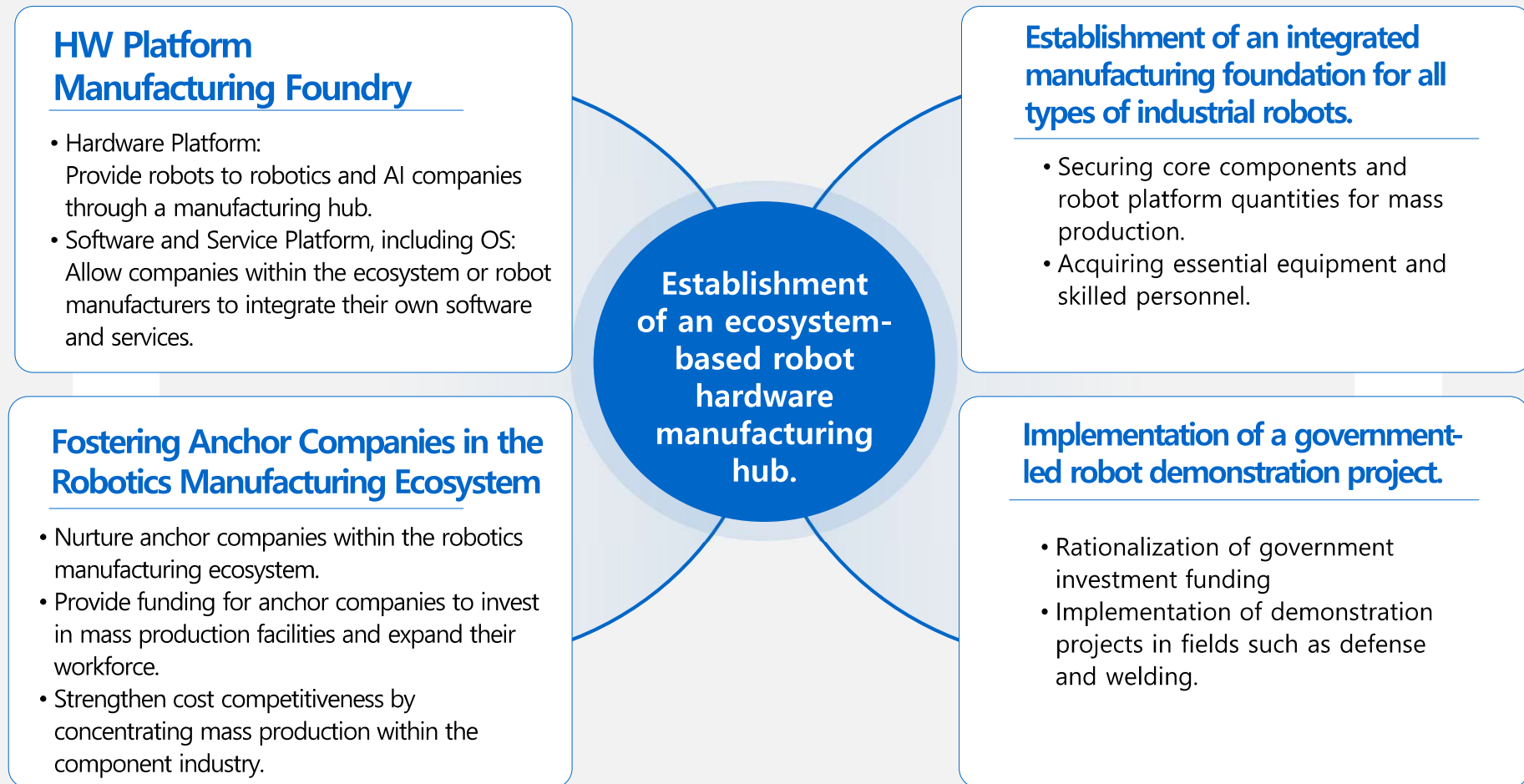


### Phase 3: Establishing a Global Component Ecosystem

Building a global supply chain to reduce costs and enhance quality, leading the market through a worldwide robotics component ecosystem

## 7. Robot Platform Foundry





To strengthen the competitiveness of the domestic robotics industry through production scaling, actively participate in the global humanoid robot ecosystem, and revitalize the regional economy by building a local industrial ecosystem, the establishment of a robot manufacturing foundry is essential



## 7. Robot Platform Foundry: Current Status

Expansion of Original Design Manufacturing (ODM) business for medical, industrial, and FPD robots based on accumulated robot manufacturing technology and experience supplying major corporations, leading to growth into a full-scale robot foundry company



| Category  |                                | Remarks   |
|---|--------------------------------|---|
|  | Medical Robots                 | Signed a 9.25 billion KRW supply contract for an artificial joint surgery robot |
|  | Industrial Robots / FPD Robots | Continuous supply since 2021  |
|  | FPD Robots                     | Supplied to Samsung Display   |
|  | Slaughterhouse Robots          | Increasing demand for slaughter automation                                      |

### Major Clients (including Robolution)



Secured supply references for industrial robots to major domestic corporations.

# 8. Global Market Expansion

Completed major certifications for entry into advanced robotics markets in Europe and the U.S. and pursuing strategic partnerships with global companies. These efforts strengthen execution and expansion capability for future overseas growth.



**Key Overseas Subsidiaries**  
(U.S., China, Vietnam)

**JV with LTOM Group**  
(Chongqing, China)

**Global Expansion Synergy through Collaboration with DN Solutions**  
(Sales Channel / Technical Center Partnership)

**Actively Expanding Overseas Based on Proven Automation Solutions for Global Companies**  
(POSCO / DN Solutions / HD Hyundai Samho / HD Hyundai Mipo, etc.)



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# APPENDIX



NEUROMEKA

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1. Product Lineup
2. Joint Venture in China with E-ONG (No.1 Control Board Firm)
3. Financial Overview

# 1. Product Lineup (1/2)

Neuromeka offers a broad portfolio of robots, including collaborative, industrial, and autonomous mobile robots, and continues to strengthen its technological competitiveness by internalizing core components

## Parts



### Core Smart Actuator

Can be used for custom robot designs tailored to the user's specific needs.



### IndyEye Vision Solution

An optimal vision solution for collaborative robots that delivers both performance and affordability.



### STEP Controller

Real-time embedded EtherCAT master robot controller



### CONTY Teach Pendant

All-in-One teach pendant for collaborative robot programming

## Platform



### Indy Collaborative Robot



### ICoN Industrial Collaborative Robot



### Moby Autonomous Mobile Robot (AMR)



### NURI C Series High-Payload Collaborative Robot



### NURI S Series Low-Payload Collaborative Robot



### OPTi 5 Welding-Specialized Collaborative Robot



### OPTi 3 Welding-Specialized Collaborative Robot



### D Delta Robot






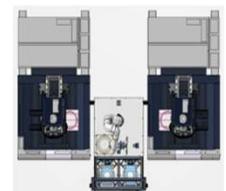







### ZEN Humanoid



### NAMY Humanoid

# 1. Product Lineup (2/2)

With comprehensive manufacturing capabilities, Neuromeka provides fully integrated automation solutions, covering robot platforms, industry-optimized automation systems, and Robotics-as-a-Service (RaaS)

|                          |   |   |   |   |   |   |   |
|--------------------------|---|---|---|---|---|---|---|
| <b>Robot Platform</b>    | <b>Welding</b>  | <b>F&amp;B</b>  | <b>Logistics</b>  | <b>Manufacturing</b>  | <b>R&amp;D</b>  | <b>Medical</b>  | <b>Smart Farm</b>   |
|                          |    |  |   |  |  |  |  |
|                          | <p>Robotic Welding Automation</p>   | <p>Frying</p>   | <p>Palletizer</p>   | <p>Machine Tending</p>  | <p>Lab Automation</p>   |  |  |
|                          |   | <p>Coffee</p>   |   |   | <p>Lab Automation</p>   | <p>Joint Surgery Robot</p>  | <p>Moby-Agri</p>  |
|                          |   |   |   |   |   |   |   |
|                          |   |   |   |   |   |   |   |
|                          |   |   |   |   |   |   |   |
| <b>Service Platforms</b> |  |   |  |   |   |   |   |
|                          | <p>Collaborative Robot Platform Service<br/><b>IndyCARE</b></p>                     |   | <p>Collaborative Robot Remote Management Service<br/><b>IndyGo</b></p>              |   |   |   |   |

## 2. Established a joint venture in China with E-ONG, the world's leading manufacturer of control boards

By integrating its robot control technology with LTOM and E-ONG's local networks, Neuromeka is entering the Chinese robotics market while accelerating global expansion, including in the United States

Neuromeka & **LTOM+E-ONG** to Form JV in China



E-ONG's Parent Company  
(LTOM Group)



World's No.1 Control  
Board Manufacturer



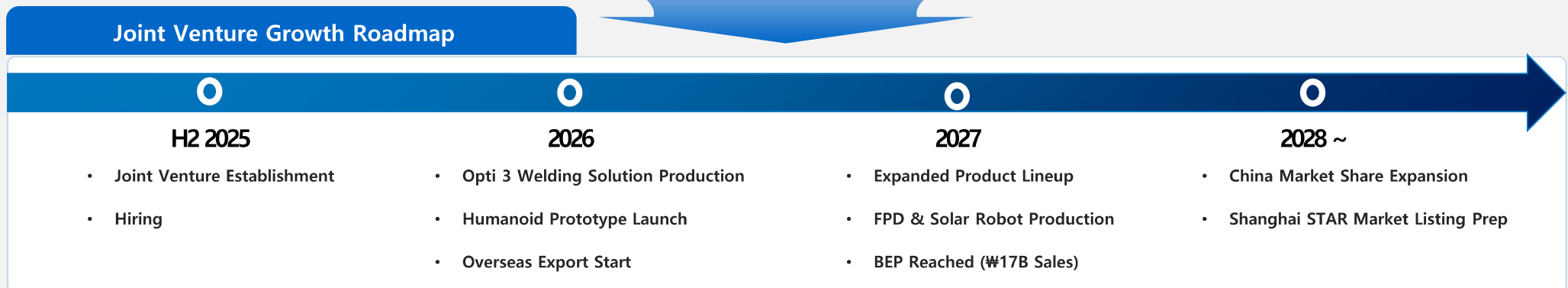


neuromeka  
Korea's Leading Robot Control Firm

China JV for Market Entry · Global Robot & Automation Launch · IPO Drive

**Total Investment: CNY 42.86M (Approx. KRW 8.57B)**

**2nd Round (Cumulative): KRW 30B**



## 3. Financial Information (consolidated)

### Summary Statement of Financial Position (Consolidated)

[unit: KRW, million]

|                            | FY2023        | FY2024        | FY2025        |
|----------------------------|---------------|---------------|---------------|
| Current assets             | 55,824        | 42,380        | 38,055        |
| Non-current assets         | 39,897        | 52,850        | 53,320        |
| <b>Total assets</b>        | <b>95,721</b> | <b>95,230</b> | <b>91,375</b> |
| Current liabilities        | 50,801        | 58,241        | 69,086        |
| Non-current liabilities    | 20,864        | 26,119        | 8,395         |
| <b>Total liabilities</b>   | <b>71,665</b> | <b>84,360</b> | <b>77,481</b> |
| Capital                    | 5,266         | 5,301         | 5,735         |
| Additional paid-in capital | 44,735        | 48,183        | 72,755        |
| Other capital components   | (8)           | 78            | 59            |
| Retained earnings          | (25,937)      | (42,692)      | (64,665)      |
| Non-controlling interests  |               |               | 10            |
| <b>Total equity</b>        | <b>24,056</b> | <b>10,870</b> | <b>13,894</b> |

### Summary Income Statement (Consolidated)

[unit: KRW, million]

|  | FY2023          | FY2024          | FY2025          |
|--|-----------------|-----------------|-----------------|
| Sales revenue                                      | 13,743          | 25,269          | 18,954          |
| Cost of goods sold                                 | 12,521          | 21,130          | 15,494          |
| <b>Gross profit</b>                                | <b>1,222</b>    | <b>4,139</b>    | <b>3,460</b>    |
| Selling, general and administrative expenses       | 16,047          | 23,154          | 18,316          |
| <b>Operating income (loss)</b>                     | <b>(14,825)</b> | <b>(19,015)</b> | <b>(14,857)</b> |
| Financial income                                   | 1,725           | 8,009           | 4,764           |
| Financial expenses                                 | 4,615           | 5,248           | 11,581          |
| Share of net loss of associates and joint ventures | -               | -               | -               |
| Other non-operating income                         | 247             | 401             | 442             |
| Other non-operating expenses                       | 178             | 871             | 694             |
| <b>Income (loss) before income taxes</b>           | <b>(17,646)</b> | <b>(16,724)</b> | <b>(21,925)</b> |
| Income tax expenses                                | 7               | 31              | 66              |
| <b>Net income (loss)</b>                           | <b>(17,653)</b> | <b>(16,755)</b> | <b>(21,991)</b> |

## 3. Financial Information (separate))

### Summary Statement of Financial Position (Separate)

[unit: KRW, million]

|                            | FY2023        | FY2024        | FY2025        |
|----------------------------|---------------|---------------|---------------|
| Current assets             | 55,132        | 40,804        | 36,711        |
| Non-current assets         | 40,329        | 50,290        | 50,021        |
| <b>Total assets</b>        | <b>95,461</b> | <b>91,094</b> | <b>86,732</b> |
| Current liabilities        | 50,656        | 58,154        | 66,461        |
| Non-current liabilities    | 20,864        | 22,435        | 8,394         |
| <b>Total liabilities</b>   | <b>71,520</b> | <b>80,589</b> | <b>74,855</b> |
| Capital                    | 5,266         | 5,301         | 5,735         |
| Additional paid-in Capital | 44,736        | 48,183        | 70,733        |
| Retained earnings          | (26,061)      | (42,978)      | (64,591)      |
| <b>Total equity</b>        | <b>23,941</b> | <b>10,505</b> | <b>11,877</b> |

### Summary Income Statement (Separate)

[unit: KRW, million]

|  | FY2023          | FY2024          | FY2025          |
|--|-----------------|-----------------|-----------------|
| Sales revenue                                | <b>13,665</b>   | <b>25,222</b>   | <b>18,186</b>   |
| Cost of goods sold                           | 12,029          | 20,867          | 15,578          |
| Gross profit                                 | <b>1,636</b>    | <b>4,355</b>    | <b>2,608</b>    |
| Selling, general and administrative expenses | 16,570          | 23,547          | 17,890          |
| Operating income (loss)                      | <b>(14,934)</b> | <b>(19,192)</b> | <b>(15,282)</b> |
| Financial income                             | 1,715           | 7,993           | 4,803           |
| Financial expenses                           | 4,605           | 5,219           | 11,444          |
| Other non-operating income                   | 170             | 367             | 419             |
| Other non-operating expenses                 | 150             | 866             | 109             |
| Income (loss) before income taxes            | <b>(17,804)</b> | <b>(16,917)</b> | <b>(21,613)</b> |
| Income tax expenses                          | -               | -               | -               |
| <b>Net income (loss)</b>                     | <b>(17,804)</b> | <b>(16,917)</b> | <b>(21,613)</b> |



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