INDY ICON MOBY CORE STEP CONTY

ROBOT AS A TOOL
ROBOT AS A SERVICE
ROBOTS FOR EVERY WORKPLACE

neuromeka

www.neuromeka.com

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CONTENTS

DISCLAIMER

This document contains information about Neurometka's financial performance and management results in accordance with Korean and international accounting standards. It also includes forecast information regarding future sales plans based on estimates of the future. The forecast information may be affected by changes in the business environment and may cause significant differences in future management performance. The various indicators are based on the current market situation and the company's management objectives and policies may change due to rapid changes in the market environment and investment environment and revisions of the company's strategic goals. Before making investment decisions, investors should always review the investment prospectus and company announcements. The information contained in this document does not hold any legal responsibility for the investment results in any case.

Easy and economical robotic platform and solutions.

01 Company Overview

- Identity
- Growth Story
- Company introduction
- Core personnel and intellectual property rights status

Leading safe and convenient automation

Identity

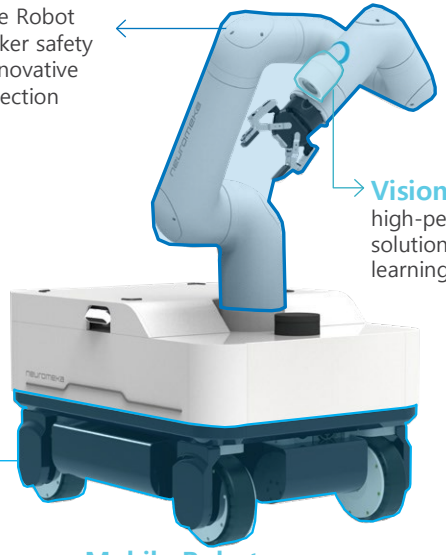
ROBOT AS A TOOL
ROBOT AS A SERVICE
ROBOTS FOR EVERY WORKPLACE

We provide customers with direct automation platforms and solutions based on the world's first artificial intelligence collaborative robot.

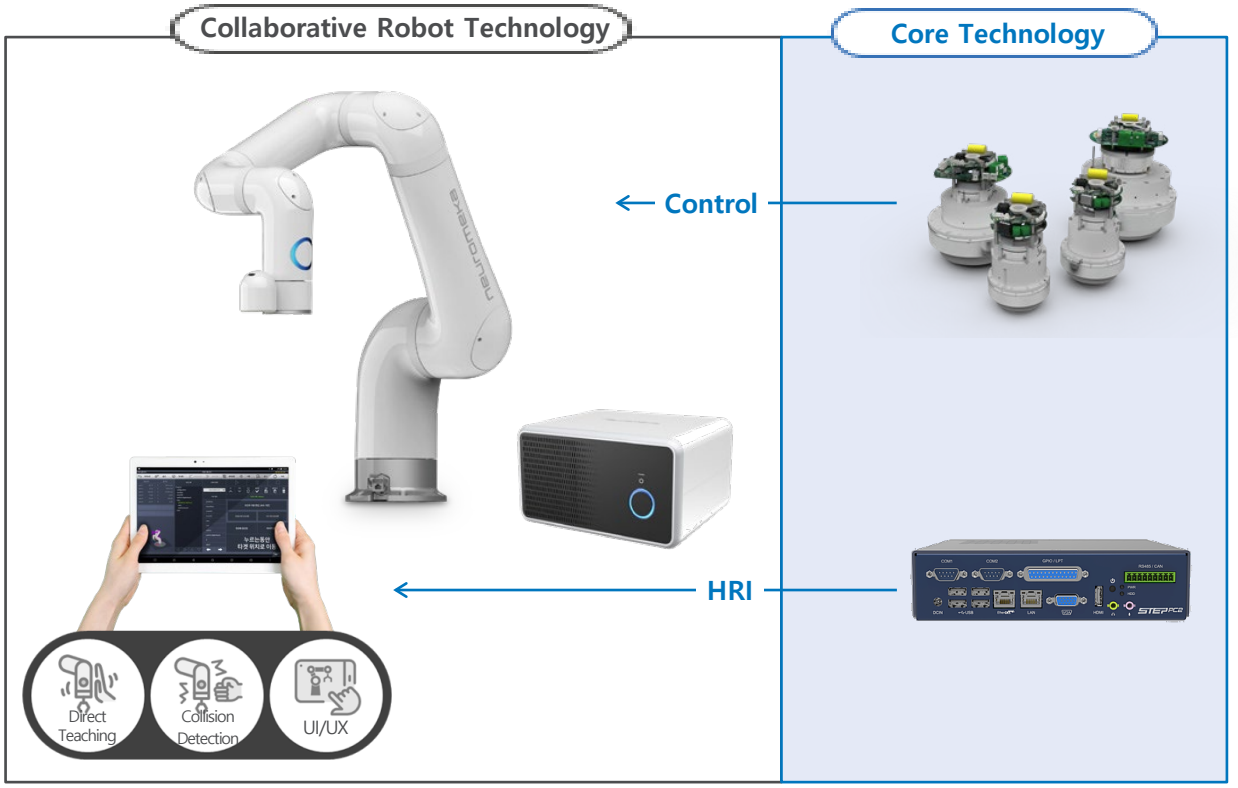
Collaborative robots can work in the same space as humans, allowing for safe physical interactions.

Collaborative Robot
Collaborative Robot Ensures worker safety based on innovative collision detection algorithms.

Vision Sensor
high-performance vision solution based on deep learning



Autonomous Mobile Robot
Autonomous Mobile Robot leverages LiDAR and 3D camera navigation technology, enabling precise navigation while effectively avoiding obstacles, ultimately achieving the desired target location.

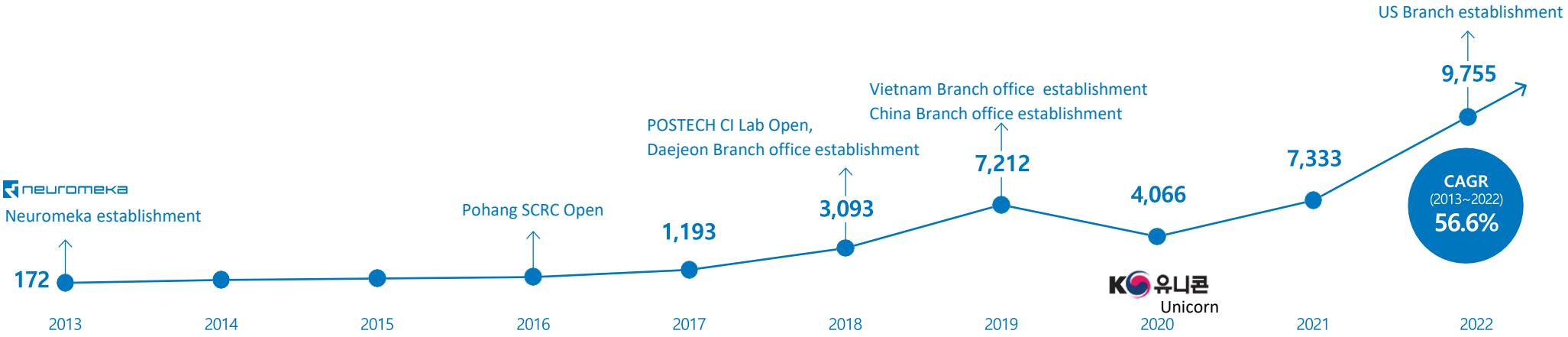


Collaborative Robot	AMR	Industrial Robot	Delta Robot	Robot controller	Smart Actuator
Indy	**Moby**	**ICoN**	**D**	**STEP**	**CORE**

Growth Story

ROBOT AS A TOOL
ROBOT AS A SERVICE
ROBOTS FOR EVERY WORKPLACE

Neuromeka, which has been growing at an annual rate of 56.6% since its establishment, has released the world's first AI collaborative robot.



Securing and verifying the three basic technologies for commercializing control platforms

- Release of Robot Control Engine and Real-Time Robot Control Framework
- Release of Real-Time Embedded Robot Controller
- Release of Teach Pendant App for Robot Programming
- Release of IndyRP, a research experimental platform

Mass production and commercialization of collaborative robots

- Release of Collaborative Robot Indy
- Winner of the Korean Robotics Society's Technical Award and Academic Award
- Selected as one of the top 100 future technology leaders in Korea [Leading Korea in 2025] (Collaborative manufacturing robot sector)

Development of Automation Services Business

- Release of Delta Robot D and start of automation business
- Development of RaaS platforms (IndyGo, IndyCare, IndyProto)
- Development of learning-based vision solution IndyEye
- Development of collision detection neural network Collision Net
- Selected as a prospective unicorn by the Ministry of SMEs and Startups
- Winner of IR52 Jang Young-Shil Award (Indy7)
- Obtained certification for New Excellent Product (NEP) (Indy7)

Development of Automation Solution Business

- Release of Collaborative Industrial Robot ICON
- Release of All-directional autonomous mobile robot Moby
- Release of welding and palletizing templates
- Release of lab automation templates
- Release of collaborative robot template for chicken cooking
- Release of 24-hour unmanned espresso templates
- Supply of F&B solutions and large enterprise lab automation solutions
- Selected as K-Kitchen anchor company
- Selected as Smart Robotics Tech Innovators by Gartner
- Designated as an Innovative Product (Fast Track 3)
- Awarded by the Korea Minister of Industry, Trade and Resources
- Selected as an Excellent Corporate Research Institute by the Korea Ministry of Science and ICT
- Selected as a promising design innovation company by the Korea Ministry of Industry, Trade and Resources

Company Introduction

Neuromeka's Mission Is to Enhance Human Happiness Through the Use of Robots.

Company

Name	Neuromeka Co. Ltd.
CEO	Park, Jong-hoon
Major business	Collaborative robot manufacturing, industrial robots, robot platform service
Date of establishment	Feb. 14, 2013
Number of Employees	95 (December, 2022)
Location	Seoul  Pohang  The US Branch  Vietnam Branch  China Branch 
Homepage	www.neuromeka.com

CEO Introduction

The world's leading expert in robot dynamics and control, who has led South Korea's robot technology for 30 years.

Career

- Neuromeka, founder & CEO (2013~present)
- POSTECH, adjunct professor (2014~present)
- SIM LAB, Technical director (2007~2012)
- Pohang institute of intelligent Robotics, Senior Researcher(2005~2007)

Achievement

- Selected as one of the top 100 future technology leaders in Korea by the Engineering Academy [Leading Korea in 2025]
- Awarded the Korean Robotics Society's [Technology Award of the Year]
- Awarded the Korean Prime Minister's Award for Robot Technology
- Awarded the Samsung Human Tech Paper Prize [Robotics Division] Silver Prize

Education

- Visiting Researcher at Hiroshima University
- B.S./M.S./Ph.D. in Mechanical Engineering from Pohang University of Science and Technology (POSTECH)
- 15 international journal papers
- 29 international conference papers
- 42 domestic patents registered

Jong-hoon Park, CEO

Status of Core Human Resources and Intellectual Property Rights

A group of experts who have led leading technologies in each field, building barriers to entry into collaborative robot technology and business through the largest number of patent registrations in the industry

Key personnel in Robotics Technology

Youngjin Heo CTO

Expert of Robot control & Deep learning

Education

· KAIST Executive MBA
· POSTECH Ph.D. in Mechanical Engineering

Experience

· Director of POSTECH Cooperative Robot Deep Learning Research Center
· 7 academic journal papers and 9 international academic conference presentations
· 6 registered patents

Yunseo Che CPO

Manufacturing robot development expert

Education

· POSTECH M. in Mechanical Engineering

Experience

· Doosan Robotics, Senior Researcher(Part Lead)
· Samsung Heavy Industry, Senior Researcher, 6Sigma BB
· Patent registration 58cases, Programming Registration 5 cases

Yongsik Park Research Director

A specialist in robot design and integration

Education

· Ph.D. in
· Mechanical
· Engineering from POSTECH

Experience

· Korean Robot Convergence · Research Institute, Senior Researcher
· POSCO Technical Research Institute, Concurrent Researcher
· iR52 Jang Young-Shil Award Winner

Jeonghun Han CRO

Expert in developing industrial collaborative robots

Education

· Univ. California at San Diego Ph.D of Mechanical and Aerospace Engineering
· POSTECH M. in Mechanical Engineering

Experience

·Samsung Electronics, Principal Researcher
· 4 international academic journal papers, 10 conference papers, and 10 registered patents

Intellectual Property Rights & Technology Evaluation Status

30cases
PATENT Registration

74cases
PATENT Application

3cases
patent implementation rights

20cases
Trademark Registration

A grade
Evaluation Results of Korea Technology Finance Corporation

A grade
Evaluation Results of Korea E-credible

Easy and economical
Robot platform and
solution

02

Business Overview

- Key achievements of collaborative robot automation platform
- Development of smart farm robot platform
- Development of collaborative robot welding solution
- Development of a battery fire extinguishing system
- Full-scale Space cleaning robot business
- Global partnerships
- R&D list

Leading safe and
convenient automation

Key achievements of collaborative robot automation platform (Small and medium-sized manufacturing companies)

Establishment of Automation System for production lines of domestic Small and Medium-sized Manufacturing Companies

A Company Press Process Reference

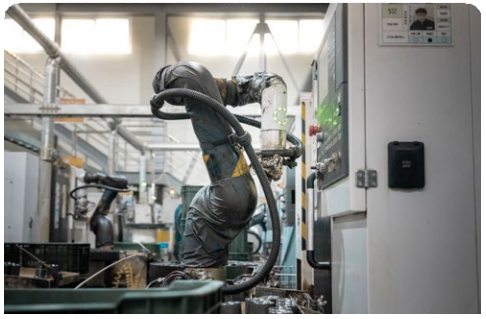
Refrigerator production line
Continuous press process automation

B company Assembly/Welding Reference

Air conditioner production line
Air conditioner hood
Semi-finished product welding process automation

C Company Machine Tending Reference

Automotive hydraulic valve CNC machining
Machine tending automation

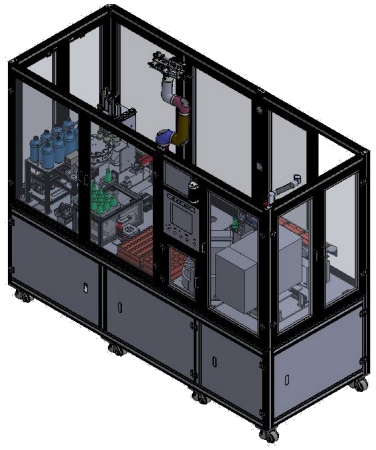


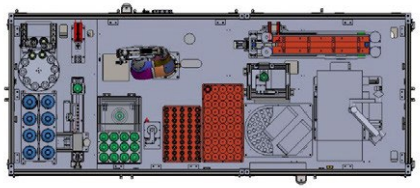
Major achievements of collaborative robot automation platform (Large Company Lab Automation & Manufacturing Field)

Provides the entire process automation solution through the legacy equipment linkage function

A Company Lab Automation Reference

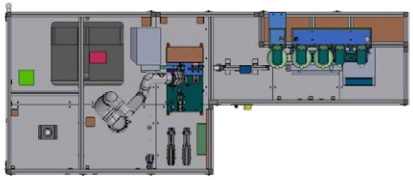
Has carried out a 3-stage project for 3 years since 2021 for A company





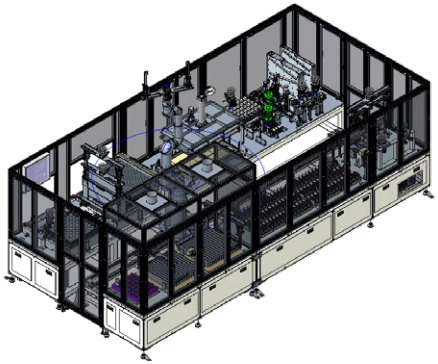
B Company Lab Automation Reference

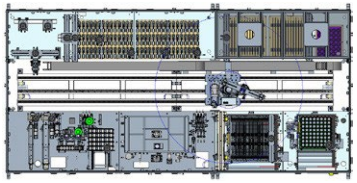
Has carried out R&D efficiency improvement projects since 2021 for B company



C Company Lab Automation Reference

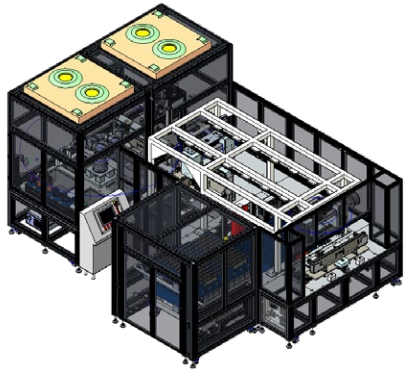
Conducts a battery research project with C company

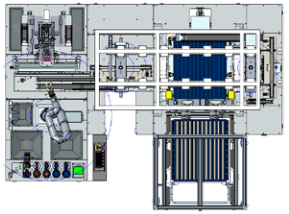




D Company OLED Manufacturing Reference

Progresses a OLED mass production manufacturing process for D company





Key Achievements in Neuromeka's Cobot Automation Solutions for the F&B Industry

Neuromeka partnered with a leading chicken franchise, leveraging this success to expand into diverse F&B sectors like pizza and cafes.

Chicken Frying References

KYOCHON

Neuromeka secured the franchise's first-ever robot contract for operational automation.

Comparative Taste Evaluation

Category	SCORE		
	Original	Combo	Boneless
Franchisee cook	0	0	1
Neuromeka Robot cook	**16**	**13**	**10**
R&D researcher Cook	6	9	12

Pizza Cooking References

GOPIZZA

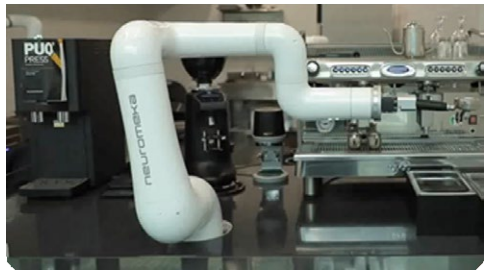
Neuromeka foresees opportunities for additional contracts, including franchise stores, and expansion into the United States following the initial supply.

Coffee Making References

ex 한국도로공사
Korea Expressway Corporation

KORAIL

Neuromeka installed its solutions at highway rest areas and KORAIL station sites, paving the way for ongoing business development and growth opportunities.

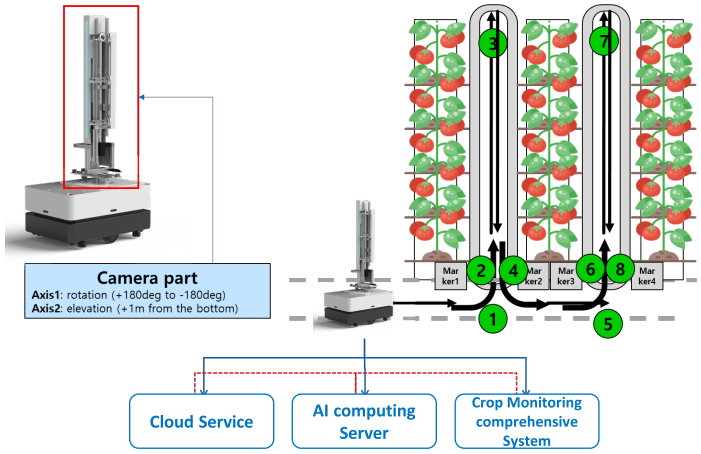


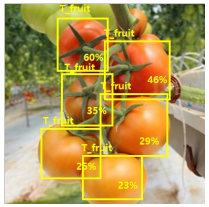
Smart Farm Robot Platform Development

Leading next-generation smart farm technology with autonomous driving, control, crop image data recording, AI-based image processing, and remote communication technology

Consortium development with Ag-Tech startup, iOcrops for agricultural production innovation

neuromeka X ioCrops
The Greatest Step to Grow





1 Autonomous Driving

- Flatland and Rail Driving
- Driving scenarios by development stage

2 Crop Monitoring and Growth Indicator Measurement

- Data Collection Robot: Crop Image Collection
- Growth Indicator: Image-Based Recognition

3 Expandable Platform for Agricultural -work performance

- Pest Detection, Defoliation, Harvesting
- Optimal harvesting by superfluous fruits and leaf removal
- Utilizing recognition technology developed in the growth indicator measurement stage

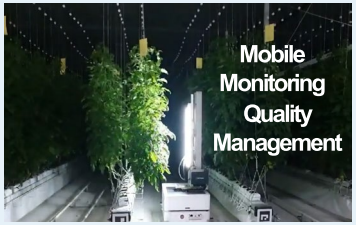
Advantages of smart farm robot platforms


Direct collection of growth data.

Limited area image data

Development of AI-based Mobile Agricultural Robot Platform


AI based prediction solution



Data collection for the entire area

Development and Commercialization of Medical Robots

Successful Development and Commercialization of Medical Robots, with a Focus on Artificial Joint Robotics.

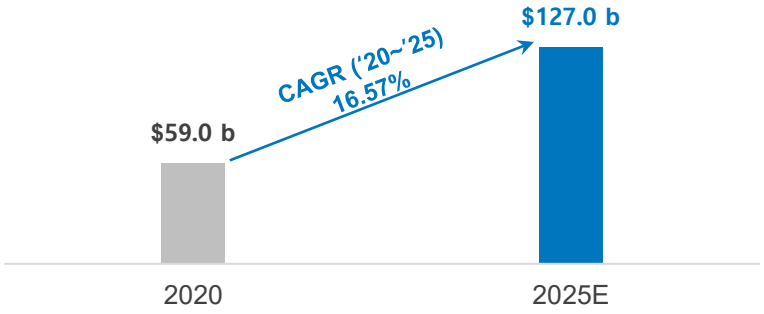
neuromeka

CUREXO
ROBOTICS BEYOND CURE

Source: CUREXO Cuvis-Joint, the Artificial Joint Surgery Robot

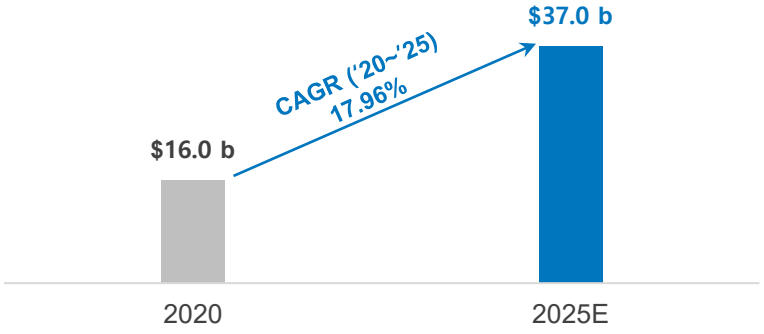
- ✓ CUREXO, a specialist domestic medical robot company, signs a significant business agreement with Neuromeka (April 2023).
- ✓ CUREXO secures a contract worth ~9 billion KRW (July 2023).
- ✓ CUREXO's Artificial Joint Surgery Robot CUVIS-JOINT

Global Medical Robot Market



Source: MarketsandMarkets

Global Surgical Robotics Market



Source: MarketsandMarkets

Collaborative Robot Welding Solution Development

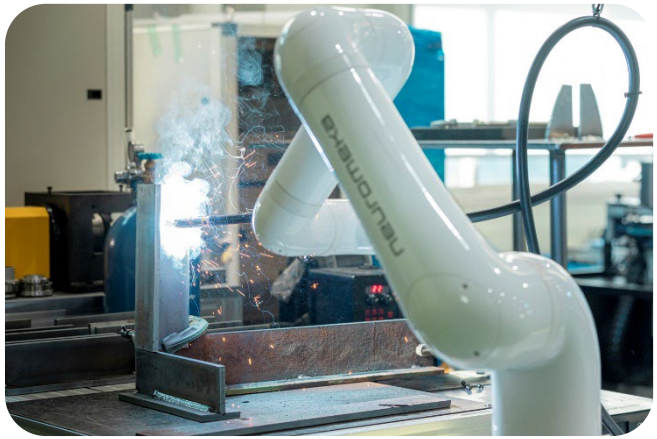
Pioneering Welding Seam Tracking with the First Korean Arc Sensor Technology and Automated Welding Anomaly Detection via 3D Cameras.

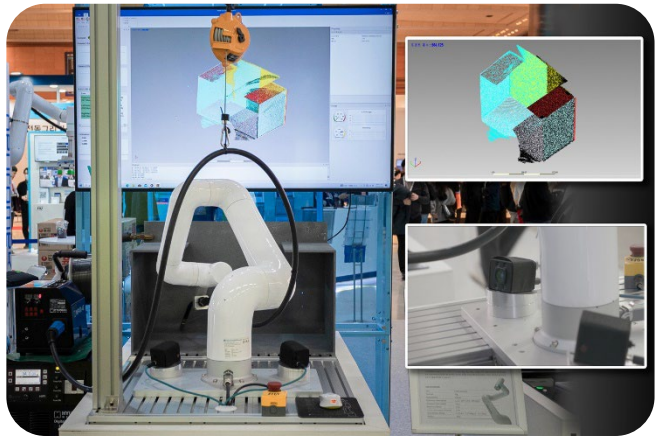
Overview and Performance of Welding Solution

Cutting-Edge Collaborative Robot 3D Vision Welding Solution

Neuromeka's welding solution significantly helps small and medium-sized enterprises across various industries, including manufacturing, shipbuilding, automotive, and fabrication, by addressing labor shortages and enhancing worker safety.

- **Seamless 3D Vision Technology**: Neuromeka's welding solution uses advanced 3D vision technology to capture any new welding object and generate a 3D image in 0.2s, automatically detecting welding lines.
- **Streamlined Setup Processes:** By eliminating reliance on CAD drawings and robot teaching, our solution streamlines workflows, saving valuable time and resources.
- **Enhanced Arc Sensor Seam Tracking**: The arc sensor-based welding seam tracking function enables real-time detection of the welding current and accurate tracing of the welding wire's position.
- Neuromeka is currently in negotiations for domestic supply with Company H.





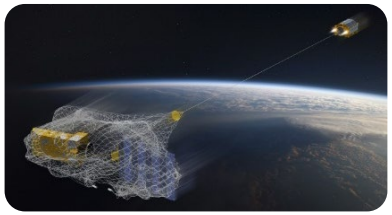
Application of Neuromeka collaborative robot welding solution

Welding seam tracking and welding anomaly extraction using arc sensors and 3D cameras

Embarking on the Space Cleaning Business

Entering the Space Cleaning Business through Government Project Orders and Developing Korea's First Space Industry Collaborative Robot.

Prospects and major players in the space cleaning market

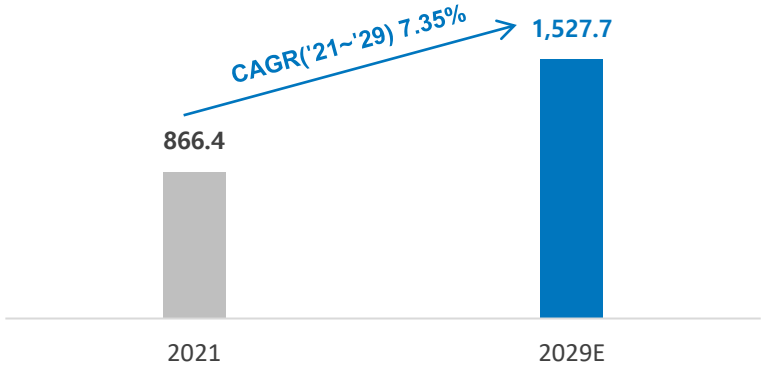


The Japanese startup 'Eil'

The Russian space startup 'StartRocket''

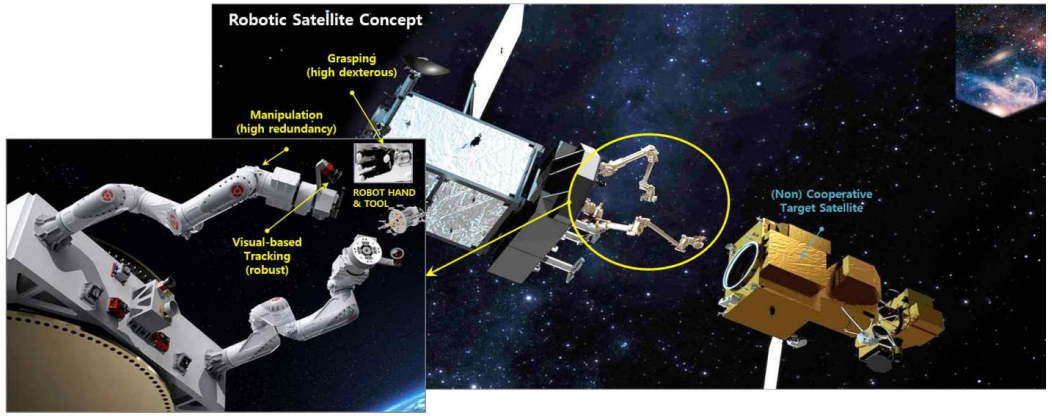
The global space debris monitoring and removal market

(Unit: M$)



Source: Fortune Business Insights(2021)

Entering the space-related robot market



방위사업청

Defense Acquisition Program Administration (DAPA)

Selected as a joint research and development institution for 'Development of technology for deployable and robot arm type mounted devices for capturing space debris'

- Space debris removal
- Orbit capture technology
- Deployable capture mounted device
- Robotic arm type capture mounted device
- Satellite rendezvous/ docking

Source: Fortune Business Insights

Global Partnership

Neuromeka has Established a Diverse Network Including Domestic and Foreign Companies, Educational Institutions, and Research Institutes.

Domestic Customers

7percent, CJ Korea Express, EyeDEA, HIMS, TMC, Diosys, Dio Hi-Tech, Lastec, Robostar, Robotos, Robotech, Robothes, Lotte Information & Communication, Mando, Mad Generator, Myung Sung System, Media Space, Bullsone, BitSensing, Cyborg Lab, Samsung Electronics, Samsung Heavy Industries, Sunhye Electric, Seungwoo Precision, Shinshinsha, Shinheung Chemical, Yangseong Machinery, Evernin, JSTEC, Zeta Bank, K&R Systems, Taejin, Hyundai Heavy Industries, Hwashin Engineering, Hyojin Industry, ISA KITECH, KT, Gunwoong Tech Co., Ltd., Go Pizza, Kukdong Jeyoen Corp., Gimpo Industry, C-Stone Technology, C.H. Tech, Asatech, S&I ENT, SFA, Youngsin F&A, Woo Shin Safety, Wontech Korea, Wizard, Phaseco, FEMTO BIO MED, Fodi Wellcom, POSCO, Hatio Lab, Korea Rental, Hanyang Packaging Machinery, Hyundai Mobis, KT Commerce, LG Household & Health Care, LG Electronics, LS Electric, Naver, NexBrain, Knowhow Factory, Dow FA, Dain Cube, Daeyang Chemical, Daewoo Shipbuilding & Marine Engineering, Dongwon F&B, iG, ITIZ, SK Telecom, SUTECH

Educational Institutions

Kyung Hee University Keimyung University Korea University Kwangwoon University Kookmin University Daegu Gyeongbuk Institute of Science and Technology (DGIST) Dong-A University Pukyong National University Pusan National University Seoul National University of Science and Technology (SeoulTech) Sungkyunkwan University Ajou University Andong National University University of Ulsan Jeonbuk National University Chung-Ang University Korea Advanced Institute of Science and Technology (KAIST) Pohang University of Science and Technology (POSTECH) Korea National University of Transportation Korea University of Technology and Education (KOREATECH) Korea University of Industrial Technology (KIT) Korea Polytechnic University Handong Global University Hanseo University Hanyang University

Research Institutes

Daegu Gyeongbuk Institute of Science and Technology Human Sensing Solution (HSS) Institute National Rehabilitation Center National Science Museum Footwear and Leather Goods Research Institute Electronics and Telecommunications Research Institute (ETRI) Korea Institute of Science and Technology (KIST) Korea Institute of Machinery and Materials (KIMM) Korea Institute of Machinery and Materials (KIMM) Korea Institute of Industrial Technology (KITECH) Korea Automotive Technology Institute (KATECH) Korea Electrotechnology Research Institute (KERI)

Foreign Customers

APPLIED MEDICAL BEIJING NOVA TECHNOLOGY CO.,LTD. BOTZIAN & KIRCH GMBH HANGZHOU GUOCHEN ROBOT TECHNOLOGY CO., LTD. ISA TECHNOLOGY PTE. LTD. JIANGSU SOPHIA SUPPLY CHAIN MANAGEMENT CO., LTD. MINAMIDA CO.,LTD. PHANTOM AI, Inc. RELIANCE ENGINEERING COMPANY SAM Elektronik San.ve Tic. Ltd.Şti. SOUTHERN SUPPLYCO., LTD. TALENT SYNERGY SDN. BHD.

R&D List

Developing future growth technologies through active participation in diverse government-led projects.

Business Name	R&D Project Name	Project Type	Development Period	Dedicated department	Lead agency	Participating organizations	Government Funding (M KRW)
Industrial Core Technology Development Program	Development of a universal multi-mode robot motion device for high-precision assembly tasks requiring 0.1mm accuracy in position and timing of speed/acceleration/contact force interchange.	**Direct Teaching**	2020.05.01 ~ 2023.12.31	Korea Institute for Industrial Technology Assessment and Management.	Neuromeka	POSTECH Industry-Academia Collaboration Unit, ETRI	2,905
Robotics Industry Core Technology Development Project	Development of a robot controller product capable of adapting to arbitrary kinematic configurations, offering convenience, safety, and integration with artificial intelligence, with a control frequency of 5kHz or higher.	**Robot Controller**	2021.04.01. ~ 2024.12.31	Korea Institute for Industrial Technology Assessment and Management	Neuromeka	DainCube Co., Ltd, DLR, KAIST, Korea Robot Convergence Research Institute	2,415
Development of an integrated ICT-based robotic system for pandemic response and infection control.	Development of a sample handling robot control platform with automated capsulation function for specimen containers	**Sample extraction (sample robot)**	2020.11.01 ~ 2024.04.30	Korea Research Foundation	Korean Institute of Science and Technology	Neuromeka	155
Industrial Technology Innovation Project	Development of meta soft organ module fabrication technology and module assembly robot system.	**Alchemist**	2022.03.01 ~ 2026.12.31	Korea Institute for Industrial Technology Assessment and Management	POSTECH Industry-Academia Collaboration Unit,	Neuromeka	400
Basic Research Programs of Electronics and Telecommunications Research Institute (ETRI) of Korea	Development of a prototype of a mobile manipulator based on collaborative robots	**ETRI Co-Research**	2022.01.01 ~ 2022.12.31	ETRI	ETRI	Neuromeka	160
Robotics Industry Core Technology Development Project	Development of mobile manipulation-based service robot technology capable of recognizing various dishes for unmanned automation of post-meal empty dish collection.	**Dish retrieval robot**	2022.04.01 ~ 2025.12.31	Korea Institute for Industrial Technology Assessment and Management	Korea Robot Convergence Research Institute	Neuromeka	896
Robotics Industry Core Technology Development Project	Development of human-robot collaborative dismantling technology for the recycling of multi-variant EV spent battery packs.	**Waste battery pack**	2022.04.01 ~ 2026.12.31	Korea Institute for Industrial Technology Assessment and Management	Korea Robot Convergence Research Institute	Neuromeka	1,000
Development of Materials and Components Technology - Hybrid Integration of Different Technologies.	Development of tailored manufacturing technology for core force/torque sensors for service robots.	**Material Parts**	2022.08.01 ~ 2024.12.31	Korea Institute for Industrial Technology Assessment and Management	EYEDIN Robotics	Neuromeka	480
Robot Parts Validation Project for 2022	Standardization and validation of servo drive series for high-performance and commercialization of collaborative robots for logistics, manufacturing, and service industries.	**Robot parts**	2022.12.06 ~ 2023.05.31	Korea Institute for Robot Industry Advancement	Welcon systems	Neuromeka	160
Civil-Military Technology Development Program	Development of deployable and robotic arm-mounted payload systems for space debris capture.	**Civi-Military**	2022.12.01 ~ 2025.11.30	Ministry of Trade, Industry and Energy - Defense Industry Policy Office/Agency for Defense Development and Promotion of Civil-Military Cooperation	Defense Science and Technology Institute	Neuromeka	4,500

Easy and economical
Robot platform and
solution

03

Growth Engines

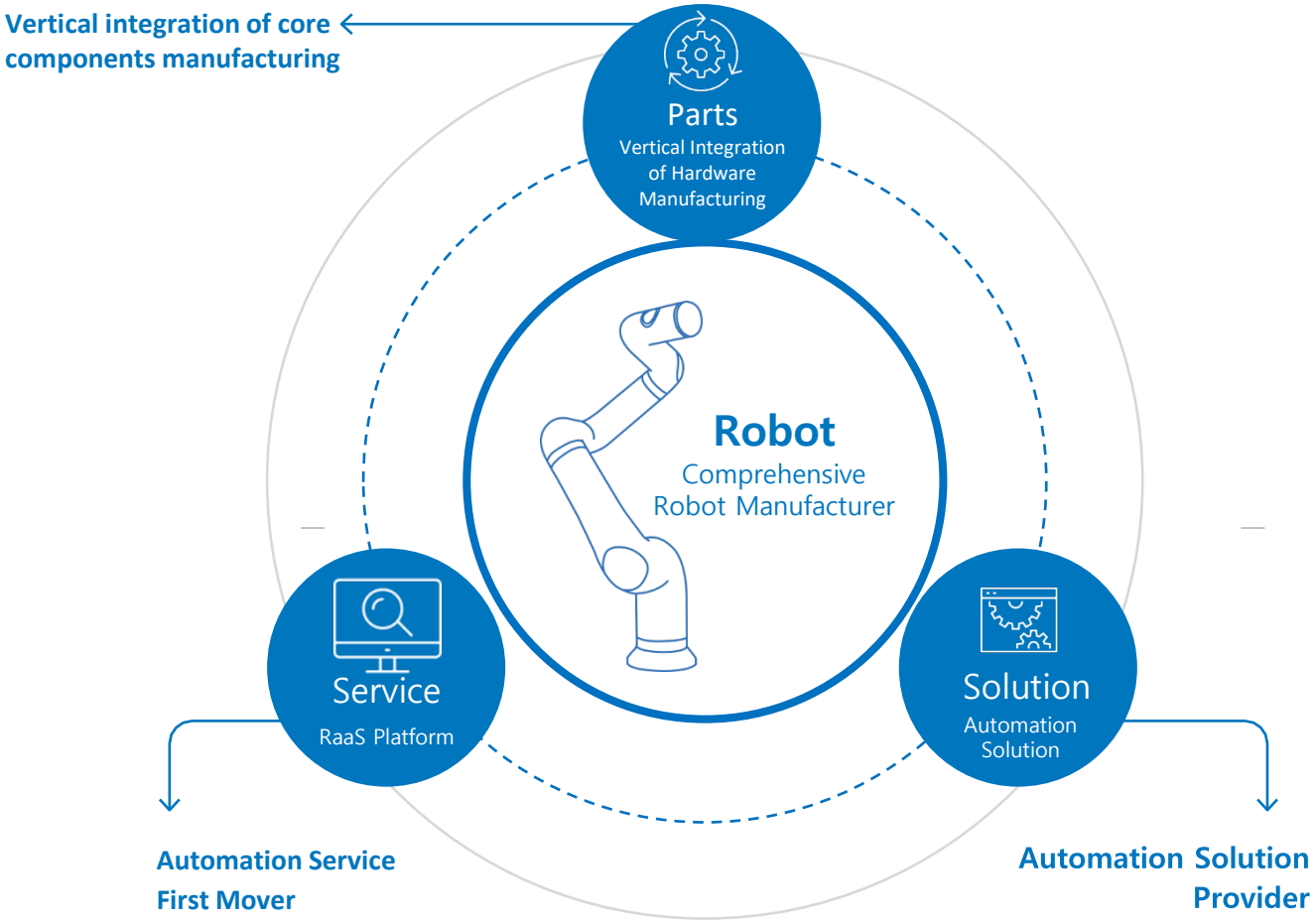
- Business advancement and diversification
- Vertical integration of core components manufacturing
- Strategic capacity expansion
- Penetrates global market
- Growth momentum and prospects
- Vision

Leading safe and
convenient automation

neuromeka

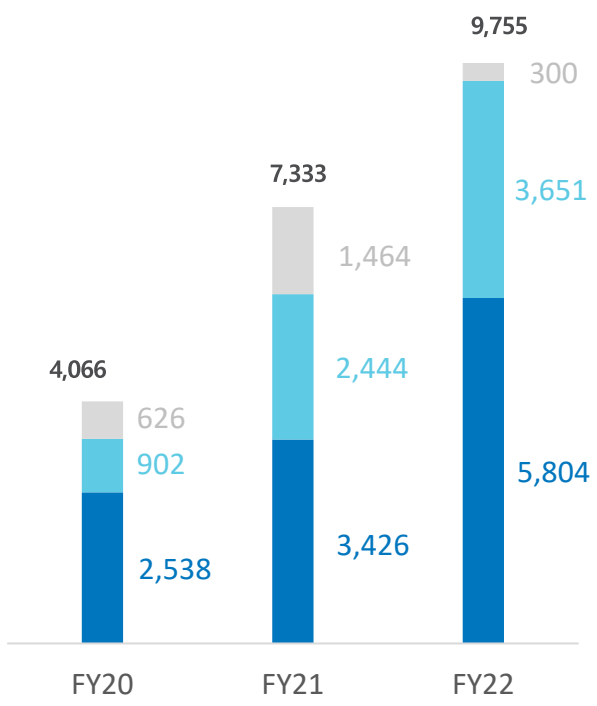
Business advancement and diversification

Securing strategies for business advancement and diversification based on robots, parts, services, and automation solutions



Current Status and Forecast of Sales Trends by Business Sector

((Unit: One Million KRW))

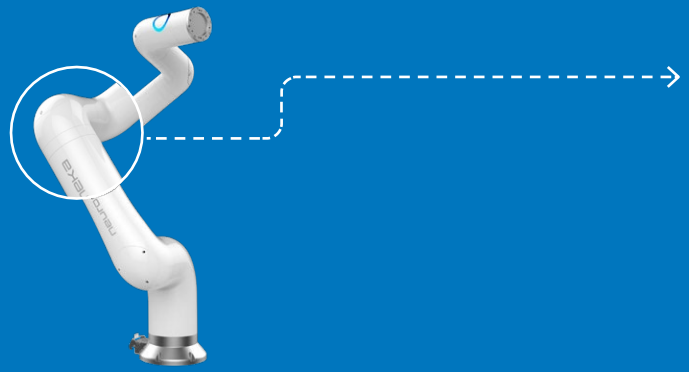


· Robot: Collaborative Robot, Industrial Robot, Mobile Robot
· Automation Solution: SI, Product, Training, A/S, Lease
· Parts: Robot Parts, Controller, Accessories & Motor, Reducer

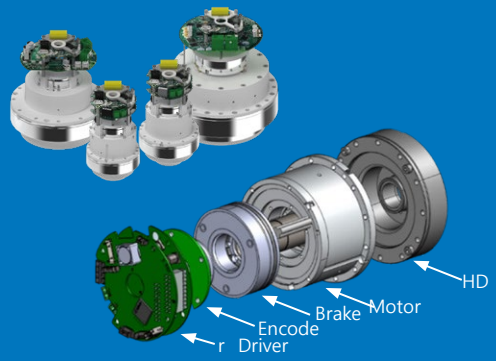
Vertical Integration of Core Parts Manufacturing

Continuous Enhancement of Hardware Competitiveness through Vertically Integrated Manufacturing Technology for Components Such as Motors and Reducers.

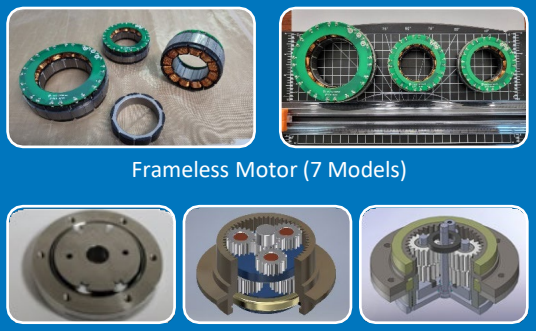
Vertical Integration of Multi-Degree-of-Freedom Lightweight Robot Mechanism



Vertical Integration of Smart Actuator CORE



Continued Advancement in Vertically Integrated Parts Manufacturing



Frameless Motor (7 Models)

Hybrid Reducer: Mechanical/Magnetic Sungearless Planetary Difference Reducer

INDY 7 Cost Savings Forecast

Part name	Cost saving rate compared to current price	
	2023	2024
Reducer	10%	30%
Motor	15%	72%
Mechanical parts	10%	40%
Circuit materials	43%	43%
Machining parts	0%	20%
PBA	15%	45%
Others	9%	19%
TOTAL	16%	36%

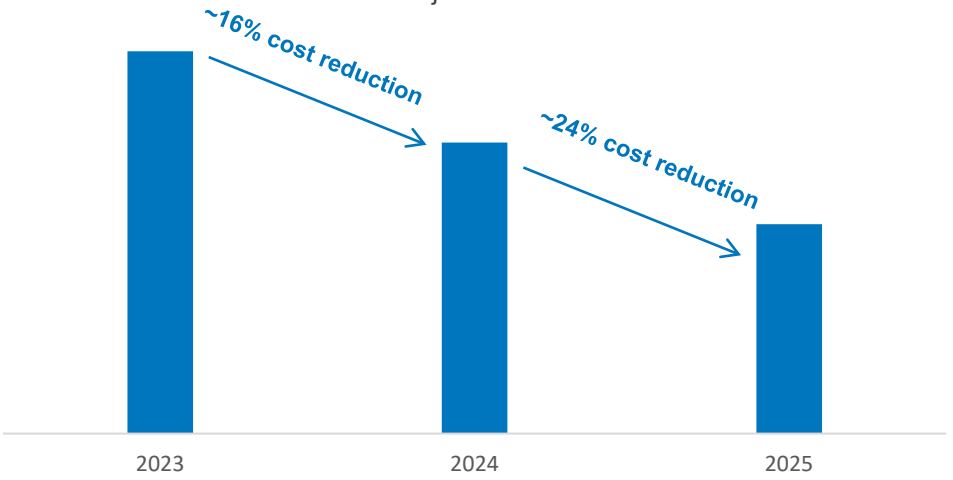
Reducer
Internal manufacturing

Motor
Internal manufacturing

Mechanical Parts
Direct mold manufacturing

Circuit Materials
Design change for rigid quality and cost saving

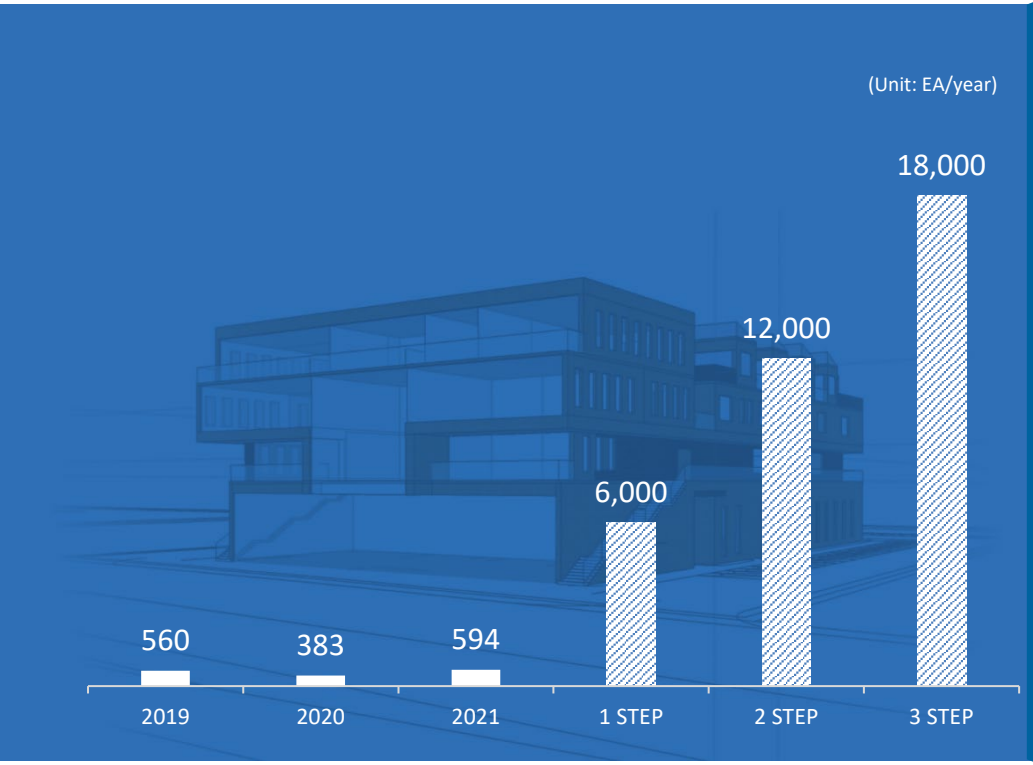
< Projected trend of cost reduction>



Strategic Capacity expansion

Establishing a Collaborative Robot Ecosystem through the Expansion of Pohang Manufacturing Capacity (CAPA) and Exploration of New Business Opportunities.

Production capacity expansion plan



Large-scale infrastructure development in Pohang

Phase 3

- Achieve an annual production scale of 18,000 robot units.
- Implement a large-scale production line and logistics system to meet global demand.
- Establish a Collaborative Robot Professional Education Center.

Phase 2

- Achieve an annual production scale of 12,000 robot units.
- Transition headquarters and research institutes.
- Establish dedicated facilities for parts production.
- Establish specialized production facility for food tech.

Phase 1

- Expand robot production line to achieve an annual capacity of 6,000 units.
- Build a clean room system for manufacturing.
- Establish an OEM production line for medical robots.
- Set up a dedicated production line for motors.
- Collaborate with local small and medium-sized manufacturing companies in the F&B industry.

Expand Corrective and Preventive Actions (CAPA) to meet demand and visualize sales.

Expansion of existing business

- Expand the Indy lineup.
- Achieve mass production of Icons.
- Develop application products utilizing internal core technology.
- Identify and secure large-scale national projects and sales to major companies.

Expansion of New Business Opportunities

- Diversity into Robot Parts Manufacturing
- Establish Strategic Partnerships with Complementary Companies
- Progress in Food Technology Solutions
- Implement Vertical Integration in Manufacturing Processes (Machining, PCB)

Sales Penetration for Global Markets

Global Market Sales Penetration through the Construction of the World's Largest Production Infrastructure and the Establishment of Core Local Corporations.

Global Market Penetration Plan

China Subsidiary

Demand increase of collaborative robot due to the full-scale development of manufacturing and robot fields.

- Establishment of a local corporation in Yancheng City, China in November 2019
- Exchange of robot technology for possible collaboration in targeting the Chinese market.
- Hiring a salesperson and operating (the business)

Vietnam Subsidiary

A rapidly growing market along China

- Established a local subsidiary in Ho Chi Minh City, Vietnam in July 2019
- Hiring of and operating by local engineers

US Subsidiary

Record high number of robot sales and rapidly growing robot market

- Planned to establish and operate a local corporation in the U.S
- Penetrating the F&B market and replacement of local high-wage production labor.
- Scheduled to contract with local partner companies and dispatch headquarter staffs

Growth momentum and prospects

Driving Business Expansion and Ensuring Sustainable Growth Competitiveness through a 3-Stage Growth Strategy.

1 Collaborative Robot Tech Pioneering Strategy

Secure domestic category leadership in the low-cost collaborative robot market based on technological differentiation and price competitiveness.

2 Strategic Construction of a Global Growth Platform

Establish a global business foothold and develop a comprehensive global service platform

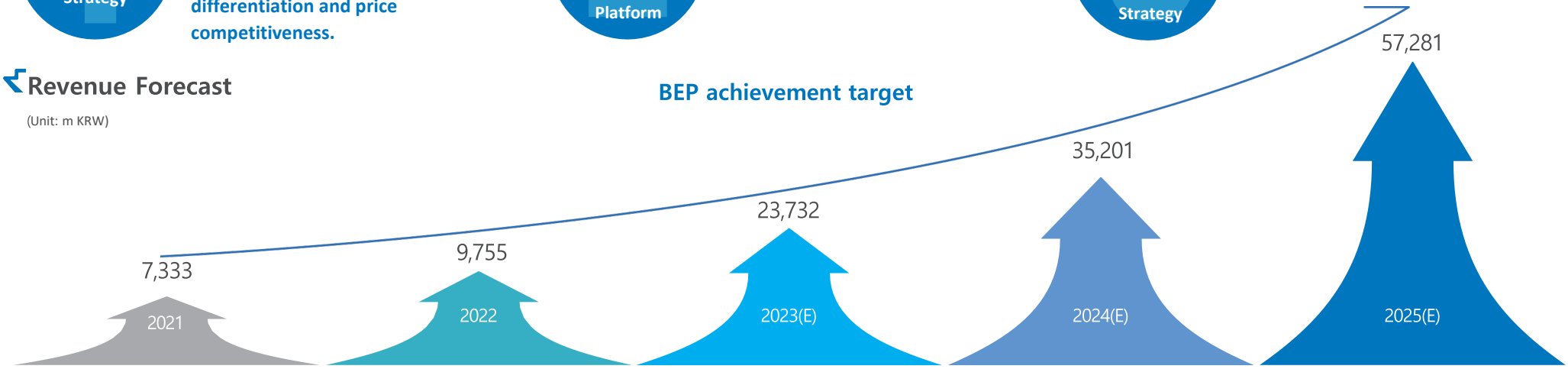
3 Collaborative Robot Ecosystem Leadership Strategy

Build a global collaborative robot platform ecosystem and diversify business through technology and product licensing

Revenue Forecast

(Unit: m KRW)

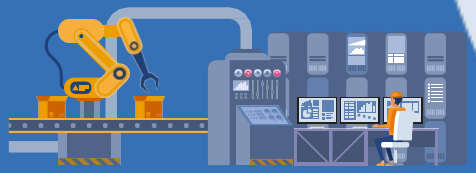
BEP achievement target



Collaborative Robot Solutions	Lab Automation BU / F&B Template / Cobot Partner BU	Smart Farm Template	Welding Template	Smart Kitchen Robot		Cobot TOTAL PLATFORM
New Product Expansion	Collaborative-industrial Robot	AMR Cobot	Light weight Cobot	Heavy weight Cobot	Medical Cobot	Large Company Mass Production
Service Platform Business	IndyCare	IndyGo full deployment		-		-
Robot Parts Manufacturing	In-house manufacturing development of Core parts	Smart Actuator	Motor Line Launch	Reducer development	Motor Mas Production	Reducer Business Launch
Market Expansion	Korea F&B Franchise expansion	US Launch	SEA deployment	EU Launch	Japan Launch	EU R&D Office
Production Expansion	-	Pohang #1 Factory in operation		Pohang #2 Factory Operation Plan		Pohang #3 Factory Operation Plan

Vision

Creating an Ecosystem of Robot Automation Solutions for the Core of the Future Automation Market.

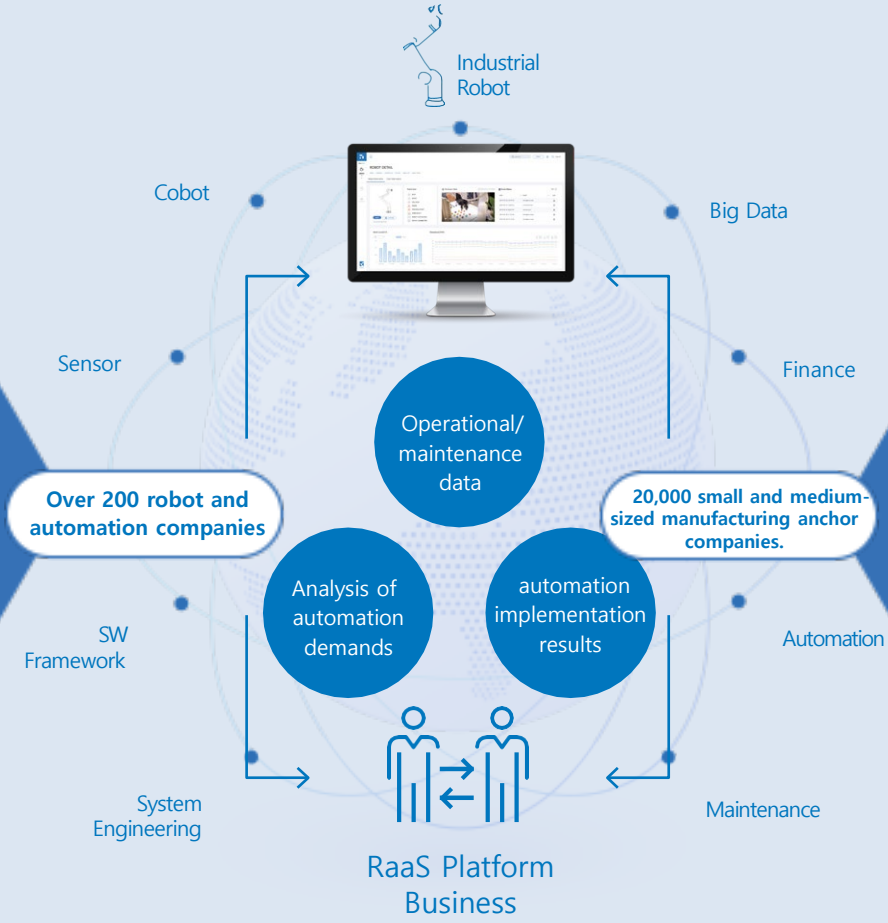


Obtaining price and technological competitiveness

Establishing a supply system enabling mutual growth between robot companies

Expansion into the domestic robot automation

Technological advancement of robot automation



Total solution (robot workforce)

Provide the optimal price to customers

Expansion of root industry automation market

Smart factory conversion of root industries

Easy and economical
Robot platform and
solution

04 Appendix

- Financial Status

Leading safe and
convenient automation

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Financial Status

Summary Statement of Financial Position - Balance Sheet (Consolidated)

(Unit: M KRW)

Item	FY2021	FY2022	Q1 FY2023
Current Assets	22,075	39,353	35,337
Non-Current Assets	2,259	4,477	6,912
Total Assets	**24,334**	**43,830**	**42,249**
Current Liabilities	8,479	4,022	3,731
Non-current Liabilities	290	82	32
Total Liabilities	**8,769**	**4,103**	**3,763**
Capital	831	5,168	5,220
Other Paid-in Capital	46,788	42,844	43,721
Other capital Components	9	(2)	14
Retained Earnings	(32,062)	(8,283)	(10,468)
Total Equity	**15,565**	**39,727**	**38,486**

Summary Income Statement (Consolidated)

(Unit: M KRW)

Item	FY2021	FY2022	Q1 FY2023
Revenue	**7,351**	**9,755**	**968**
Cost of Goods Sold (COGS)	5,514	8,603	546
Gross Profit	**1,837**	**1,152**	**422**
Selling, General, and Administrative Expenses (SG&A)	4,846	8,950	2,951
Operating Profit	**(3,009)**	**(7,798)**	**(2,529)**
Non-Operating Income	351	186	21
Other Expenses	3,936	25	0
Financial Income	195	445	367
Financial expenses	3,867	1,008	44
Profit Before Tax (PBT)	**(6,594)**	**(8,201)**	**(2,185)**
Corporate Tax Expense	-	-	-
Net Income (Loss)	**(6,594)**	**(8,201)**	**(2,185)**

Financial Matters (separate)

Summary Balance Sheet (Separate)

(Univ: M KRW)

Item	FY2021	FY2022	Q1 FY2023
Current Assets	21,919	38,863	34,857
Non-Current Assets	2,442	4,918	7,372
Total Assets	**24,361**	**43,782**	**42,229**
Current Liabilities	8,432	3,945	3,653
Non-current Liabilities	290	82	32
Total Liabilities	**8,722**	**4,026**	**3,685**
Capital	831	5,168	5,220
Other Paid-in Capital	46,788	42,844	43,721
Retained Earnings	(31,979)	(8,256)	(10,397)
Total Equity	**15,639**	**39,755**	**38,544**

Summary Income Statement (Separate)

(Univ: M KRW)

Item	FY2020	FY2021	Q1 FY2023
Revenue	**4,066**	**7,333**	**968**
Cost of Goods Sold (COGS)	3,818	5,489	529
Gross Profit	**248**	**1,844**	**439**
Selling, General, and Administrative Expenses (SG&A)	8,276	4,587	2,923
Operating Profit	**(8,028)**	**(2,743)**	**(2,484)**
Non-Operating Income	811	149	20
Other Expenses	8	421	0
Financial Income	1,112	195	366
Financial expenses	2,028	3,847	43
Profit Before Tax (PBT)	**(8,140)**	**(6,668)**	**(2,140)**
Corporate Tax Expense	-	-	-
Net Income(Loss)	**(8,140)**	**(6,668)**	**(2,140)**

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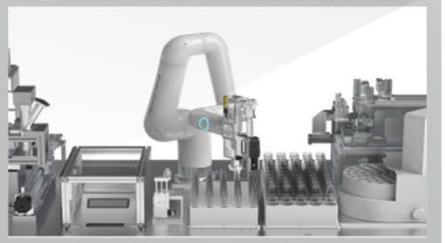

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